About the United Nations Global Compact
Launched in 2000, the United Nations Global Compact is a both a policy platform and a practical framework for companies that are committed to sustainability and responsible business practices. As a multi-stakeholder leadership initiative, it seeks to align business operations and strategies with ten universally accepted principles in the areas of human rights, labour, environment and anti-corruption and to catalyze actions in support of broader UN goals. It is the world's largest voluntary corporate citizenship initiative, with over 6,500 signatories based in more than 130 countries. Visit www.unglobalcompact.org
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Introduction

Each Global Compact Local Network (GCLN) is unique, but all share one goal: to advance the ten principles of the United Nations Global Compact. GCLNs are at the heart of the Global Compact — carrying out activities that encourage implementation of the principles and, thus, intensifying the initiative’s potency and presence. This report takes stock of their work in 2008 — examining the many creative and inspiring activities and initiatives devised by the GCLNs to meet individual and shared challenges.

The networks are constantly changing; some grow consistently stronger while others recede, to be reinvented. The numbers are gradually increasing. Today there are 62 established networks and 27 emerging, representing an increase in both categories since the last Local Network Report.

The report reviews network developments in general, including the launches last year of seven GCLNs, Secretary-General visits in a number of countries, and important governance decisions made at the sixth Annual Local Networks Forum, which was the largest to date.

Results of the Local Network Survey are also featured, helping to demonstrate the ways in which networks serve Global Compact objectives. The results include statistics on network governance, composition, activities, issues and communication. Among the findings:

- One out of four Local Networks are independent legal entities.
- Business participants hold the majority of seats on steering committees in 90 per cent of networks.
- “Learning” is now the most prevalent network activity, as compared to “outreach” in previous years. Learning activities such as workshops, trainings or regular working group meetings are designed for Global Compact participants to gain a better understanding of how to integrate the ten principles.
- Nearly half of activities in all regions address the Global Compact issue areas (human rights, labour, environment and anti-corruption) in a cross-cutting way. With regard to individual issues, environment is the most frequent in Asia and Europe, labour in Africa, and partnerships for development in Americas.

The report takes a deeper look at Local Network efforts in two areas of particular interest to the Global Compact: Communication on Progress (COP) and civil society engagement.

With regard to the COP, this report examines how networks increase dialogue, foster learning and improve performance through the facilitation of COPs — all part of the social vetting process. Among the findings:

- COP facilitation is the most frequent activity of GCLNs, with more than 80 per cent of networks in all regions involved.
- Three-quarters of the networks conduct COP trainings and awareness-raising events, and about half of the networks have some kind of mentoring process. One-fourth of GCLNs are involved in peer review processes.
- Approximately one-third of networks engage others, including non-business stakeholders, in some kind of social vetting process.

The report also looks at the involvement of civil society organizations (CSOs) in network activities. Among the findings:

- More than half of the networks have CSOs engaged in the governance body.
- Approximately half of the networks surveyed state that CSOs engage in all activities offered by the network, while the other half report that CSOs are engaged frequently.

Finally, network progress is illustrated throughout the report by stories of how GCLNs have confronted their challenges with enterprising ideas — from dealing with complaints and raising journalists’ awareness of corporate social responsibility, to simplifying the COP to accommodate smaller enterprises. The Global Compact Local Networks — time and again — prove themselves dedicated, resourceful and inventive. Their continued growth and success remains a high priority for the Global Compact.
Global Compact Local Network Developments in 2008

2008 was an active and exciting year for Global Compact Local Networks (GCLNs). Almost all regions of the world, with the exception of the Americas, witnessed the launch of a new network. Furthermore, a number of existing GCLNs took measures to strengthen their local operations, in some cases transitioning from UN agency support to a more solid footing within the business community.

A milestone was reached at the sixth Annual Local Networks Forum (ALNF) in Bonn with respect to GCLN governance. Despite their diverse nature, GCLNs agreed that in order to have the right to manage the Global Compact brand locally, a set of minimum requirements are necessary to ensure the integrity of the local operations, and therefore the Global Compact initiative as a whole. Additionally, a number of working groups were established to look into issues and challenges currently facing Local Networks, the outcomes of which will be presented at the ALNF in 2009.

Successful regional meetings were held throughout 2008, two of which (Africa and Asia) took place in conjunction which larger regional events.

In a positive show of support, UN Secretary-General Ban Ki-Moon took the time to visit with a number of GCLNs during his state visits in 2008. During these meetings, he had the opportunity to discuss with local business representatives the issues they face when implementing corporate responsibility principles in their operations.

2008 marked the 60th anniversary of the Universal Declaration of Human Rights. Many Local Networks took this opportunity to put human rights on the agendas in 2008.

Local Network: A Local Network fulfills all minimum requirements as per the annual Memorandum of Understanding (MOU) between a Global Compact Local Network and the UN Global Compact Office.

Emerging Network: An emerging Network is a group of participants who are making progress towards the establishment of the Global Compact Local Network.
VI Annual Local Networks Forum 2008

Since 2003, an annual meeting of Local Networks has been convened to bring Local Network Focal Points and company representatives together to share experiences, learn from each other and network. The annual meetings have also allowed the Global Compact to seek the input of Local Networks on key governance issues relating to networks and to the initiative as a whole.

Representatives from over 70 GCLNs gathered for the forum on 20 – 22 October 2008. They shared experiences in advancing the Global Compact at the local level, received updates on core Global Compact issues, and made important decisions related to network governance. It was the largest ALNF to date, with 220 network participants including representatives from business, government, civil society and labour.

The forum was convened by the Global Compact Office in close collaboration with Deutsche Gesellschaft für Technische Zusammenarbeit (GTZ) GmbH, the German Federal Ministry for Economic Cooperation and Development and the Fundacio Forum - Barcelona Center for the Support of the Global Compact. Deutsche Post World Net Headquarters generously hosted the forum, providing a superb conference venue that greatly contributed to the success of the event.

At the forum, network representatives made important decisions aimed at strengthening the governance and capacity of these critical local operations. The session on Global Compact Local Network governance covered a range of issues. Discussion and decisions focused on the Terms of Reference for the ALNF (TOR), the Memorandum of Understanding with the Global Compact Office (MOU) and the creation of four Working Groups.

The TOR was updated to reflect more clear language on decision-making processes. Namely, only GCLNs with an active MOU with the Global Compact Office will be allowed to participate in voting. Additionally, agreement on the number of representatives required to conduct the business of the ALNF was reached.

Regarding the MOU, GCLNs agreed to certain fundamental criteria, despite their wide differences. They are committed to the principles and practices of the Global Compact. Every network produces an annual activity report and is willing to support participants in their efforts to develop Communications on Progress (COPs). Additionally, each network is expected to give a mandate to an individual to formally represent the network at the ALNF and in the management of the network logo.

It was also agreed that an annual agreement will be required between the Global Compact Office and each Local Network, which will give the network the license to operate for one year based on meeting minimum criteria.
It was agreed that the following additions will be made to the TOR with respect to:

**PARTICIPATION:**

1. As a general rule, each GCLN is encouraged to send one representative and two or more GCLN participants.

**DECISION-MAKING PROCESSES AND METHODS OF WORKING:**

1. The program for each ALNF will be prepared based on input gathered from the GCLNs at the Regional Meetings, as well as other channels of communication between the GCLNs and the Global Compact Office.

2. A quorum of two-thirds of the GCLNs is necessary to conduct the business of the ALNF.

3. Although every attempt will be made to achieve consensus around Global Compact governance issues, a simple majority vote will be considered sufficient to adopt decisions.

4. Only GCLNs fulfilling minimum requirements as referenced in the “Memorandum of Understanding between the Global Compact Office and a Global Compact Local Network” will be allowed to participate in the voting. Such GCLNs will be assigned one vote each.

5. The Global Compact Office will be responsible for drafting the ALNF report each year. A draft version will be made available to all GCLNs for comment before adopting the final report.

Additionally, it was determined that the Global Compact Office plans to hold the ALNF in the first half of each year.

(See Annex 1)
Four working groups (WGs) were established during the governance session to address issues of direct relevance to Local Networks. These are issues on which the Global Compact Office is also actively seeking input and recommendations. Following the meeting, draft TORs for each working group were developed in order to begin the process of identifying the purpose, objectives and scope of the groups.

**MEMORANDUM OF UNDERSTANDING BETWEEN THE GLOBAL COMPACT OFFICE AND A GLOBAL COMPACT LOCAL NETWORK**

It was agreed that GCLNs will be required to sign an annual Memorandum of Understanding (MOU) with the Global Compact Office confirming, for the coming year, authorization to use the name “Global Compact” as part of the network’s name and to use the Global Compact Network logo in connection with the network’s activities. The annual reconfirmation is based on the understanding that the network will continue to engage in activities that are consistent with the purposes and objectives of the Global Compact which are laid out in the MOU.

Based on discussion during the session, several changes were made to the draft MOU circulated prior to the meeting, including:

1. Amendments to the section listing the activities that the GCLN will undertake annually:
   - There was a reordering of the activities.
   - A point was removed: “Convene at least one General Meeting to which all its participants are invited”.
   - Two points were amended and now read:
     - “Identify a person to liaise with the Global Compact Office on day-to-day issues related to the running of a GCLN”; and
     - “Nominate a person authorised by the GCLN to act on behalf of the Local Network at the Annual Local Networks Forum and in the management of the Network logo”.

2. Addition of a section that outlines commitments by the Global Compact Office to support the activities of the GCLN, namely:
   - Inform the GCLN on key developments and issues related to the overall governance of the Global Compact initiative;
   - Regularly update the GCLN on upcoming Global Compact events and provide advanced notice to GCLNs of communications to all Global Compact participants;
   - Communicate relevant contact information for new signatories to the Global Compact from the respective country;
   - Send regular updates on the COP status of participating companies;
   - Provide a knowledge-sharing system which will serve as a global repository of Network activities to encourage the sharing of experiences; and
   - Convene, with regular partners as appropriate, the Annual Local Networks Forum.

(See Annex 2)

**WORKING GROUPS**

1. **Minimum Requirements of Local Networks:** In the course of the discussions around the MOU, a number of issues relating to the minimum requirements of GCLNs were raised. As a result, it was suggested and agreed that a WG would be established to provide recommendations for strengthening the minimum requirements, to be presented at the next ALNF.

2. **Engagement of Micro-Enterprises:**
   - The Global Compact policy regarding the engagement of micro-enterprises has been somewhat unclear. Similarly, most GCLNs have no policy or practices in place to guide their interaction with micro-enterprises. GCLNs agreed to establish a WG to explore the challenges and opportunities of micro-enterprise engagement, and the potential for a common approach.

3. **Engagement of Civil Society Organizations:** The Global Compact framework for engagement of civil society organizations has not been sufficiently developed and needs elaboration. Similarly, most GCLNs have a need to improve their guidance for engagement of civil society organizations. A WG will explore related challenges and opportunities.

4. **Role of GCLNs in the COP Process:**
   - In the course of the discussions around the MOU, it was determined that several GCLN representatives were interested in further exploring the role of networks in the COP. The WG hopes to identify opportunities and potential challenges of “social vetting”, and to gain clarification on the notable COPs and minimum COP requirements. Among the WG’s goals is to advise on appropriate changes and amendments to the current language in the MOU related to the minimum requirements of Local Networks.
Regional Meetings for Local Network Focal Points

In 2008, four Regional Meetings for Local Networks were convened to provide Global Compact Focal Points and other members of the Network Steering Committees with an opportunity to learn from the achievements of other networks and share experiences. Set apart from the learning exchange that occurs at the Annual Local Networks Forum, the more informal Regional Meetings provide opportunities to discuss regional challenges and opportunities and to identify potential approaches and joint activities.

Two of the Regional Meetings were held in conjunction with major events. The meeting for Focal Points in Africa took place at the African Private Sector Forum jointly organized by the African Union Commission and the Global Compact. The “Changing Landscapes: Towards a Sustainable Economy in Asia” conference, an event jointly hosted by the Principles for Responsible Investment, UNEP Finance Initiative and the Global Compact, provided the opportunity to convene the Regional Meeting for Global Compact Local Network Focal Points in Asia.

AFRICA: 24 JANUARY 2008, ADDIS ABABA

The 2008 African Private Sector Forum took place on 22-23 January at the headquarters of the African Union Commission. Held under the theme “Africa’s Industrial Drive: The Private Sector and Corporate Citizenship”, the Forum was jointly organized by the African Union Commission and the Global Compact. For two days, participants examined the role of the private sector in accelerating Africa’s industrial drive and showcased good practices that contribute to sustainable development.

The final declaration of the forum was presented to Heads of State and Government Ministers on the opening day of the 10th African Union Summit. The declaration, which stressed the importance of joint commitment and action by the public and the private sectors to contribute to the acceleration of Africa’s progress and development, had been negotiated and adopted during the forum by more than 200 African business leaders representing 33 countries across the continent.

This event provided the ideal opportunity to convene the first Regional Meeting for Global Compact Network Focal Points in Africa. The meeting, which took place immediately after the forum, brought together approximately 20 participants from 14 countries to discuss the key issues and challenges faced by networks in Africa. Participants were presented the results of the Monitoring and Evaluation study by GIZ, which provided an overview of networks in the region. Updates on the latest tools, resources and engagement opportunities available to Global Compact participants were provided, specifically on human rights, the Caring for Climate initiative and the Partnership Assessment Tool. Participants also discussed the importance of anti-corruption efforts for the region. Most importantly however, the meeting was a valuable platform for learning and exchange of best practice among Local Network Focal Points.
EUROPE: 28-29 MAY 2008, ATHENS

The Global Compact Office convened the third Regional Meeting for Global Compact Local Network Focal Points in Europe on 28-29 May 2008. The meeting, which was organised in conjunction with the launch of the Global Compact Network Greece, brought together representatives from 25 Local Networks and provided a platform for information exchange and sharing of experiences related to network management and activities. In addition to Focal Points, participants included representatives from the Greek Government, the Global Compact Office, other UN agencies and partnering organizations.

The meeting was divided into three sessions. The first session assembled the Focal Points from Eastern Europe and the Commonwealth of Independent States (CIS) to discuss issues such as network sustainability, incentives and awards systems, and Global Compact Local Networks as a platform for partnerships.

A combined session provided Focal Points from the entire region the opportunity to discuss the soft power of governments and the Communication on Progress. A presentation on the global climate change debate and the Caring for Climate platform was delivered by Cornis van der Lugt from UNEP.

The final session brought the smaller group of Focal Points from Western Europe together to address the value-add of Local Networks and to brainstorm potential activities related to responsible supply chain management. The meeting provided an interactive exchange of network activities related to each of the topics.

ASIA: 16-17 JUNE 2008, SEOUL

Global financial institutions representing more than 14 trillion US dollars in assets, and leading representatives of Asian business, met in Seoul to promote better environmental, social and governance (ESG) performance in business and to strengthen its role in financial analysis and investment decision-making. Entitled “Changing Landscapes: Towards a Sustainable Economy in Asia”, the meeting was co-organized by the Global Compact Office, Global Compact Network Korea, UNEP FI and the UN-backed Principles for Responsible Investment (PRI).

Held in conjunction with the annual meetings of PRI signatories and UNEP FI members, and the Asian regional meeting of Global Compact Local Networks, “Changing Landscapes” brought together a unique coalition of asset owners and managers, financial market actors, business leaders and civil society representatives. The goal of the meeting was to identify and discuss ways in which these groups can align their strategic and operational priorities to address key environmental, social and governance challenges, including climate change, human rights and workplace standards, transparency and accountability, and corporate governance, particularly in the Asian context.

A joint “Seoul Declaration” was issued, calling on conference participants to join forces around efforts to address ESG challenges and to promote ways in which investors, financiers and business leaders can engage constructively with policymakers on these issues.

The Global Compact Network Korean played a major role in ensuring the success of the meeting, reaching out to Asian business to build a community around corporate responsibility in the region.

“Changing Landscapes” was preceded by the annual regional meeting of Local Network Focal Points in Asia, held on 16-17 June in Seoul. Supported by UNESCAP’s regional support center for GCLNs in Asia and the Global Compact Network Korea, the meeting brought together 30 participants representing 13 Local Networks in the region. The event offered an opportunity to discuss key issues and challenges faced by Local Networks and provided a valuable platform for learning and exchange of best practices. Issues discussed included a proposal for network sustainability presented by UNESCAP, and network and company engagement on climate change, especially in...
Asian economies are among the fastest-growing in the world, and they are delivering new prosperity to millions of people each year. However, this growth is also contributing to some of the greatest environmental, social and governance challenges the world has faced, including climate change, resource depletion, pollution, deforestation, urbanisation, labour and human rights practices, and more. Alongside these, there are also many opportunities emerging, including the growth of clean technology and renewable energy, the development of more efficient products and processes, and rapidly growing markets for sustainable goods and services.

Recognising the increasing importance of environmental, social and governance issues to the way business is done in Asia and globally, we the participants call on investors, financiers and companies to:

1) Adopt or further implement policies and measures that are aligned with the goals of the Principles for Responsible Investment, UNEP Finance Initiative and the UN Global Compact.
2) Take into account environmental, social and governance issues in financing, business and investment, as long-term fiduciaries and custodians of capital.
3) Promote dialogue and collaboration among investors, financiers and businesses about how to address the emerging challenges of the Asia region.
4) Put particular emphasis on improving governance structures, increasing the transparency of business and preventing corruption, in order to support investment, increase business confidence and bring long-term stability to the economies of the region.
5) Engage constructively with policy makers on key environmental, social and governance issues in order to help shape the policies and regulatory frameworks that can deliver long-term benefits to Asia economies.

In supporting these steps, we believe we can deliver not only a more prosperous economy, but a more sustainable one, and one that is more closely aligned with the long-term goals of society.
Local Network Launches 2008

2008 saw a continued increase in the number of Local Networks, with launches in Greece, the Gulf Region, Malaysia, Namibia, Russia, Slovakia and Sudan.

**GREECE**

A Global Compact Local Network was launched in a ceremony on 28 May 2008 in Athens attended by dozens of representatives of Greek business, civil society, government and the United Nations. Keynote speeches were delivered by Giorgios Allognaki, Greek Minister of Economy and Finance, and by Alexia Evert, Deputy Mayor of Athens. During the event, the chief executives of more than 50 Greek companies presented letters of participation to the Global Compact Office, expressing their commitment to make the Global Compact ten principles part of business strategy, culture, and day-to-day operations.

Nikos Analytis, President of the Hellenic Network for Corporate Social Responsibility, stressed the active and successful collaboration between his organization and the United Nations and outlined the business benefits of participation in the Global Compact. He also highlighted the importance of the new Global Compact Network Hellas for the Greek Private Sector.

**MALAYSIA**

Ten Malaysian firms vowed to advance corporate citizenship in Malaysia as they became signatories to the Global Compact. In a signing and networking event hosted by UNDP, the Malaysia Compact and the Caux Round Table, with the support of Khazanah Nasional Berhad and Talisman Energy, the companies pledged to align and observe the Global Compact ten principles regarding human rights, labour rights, environmental sustainability and anti-corruption in their operations and strategies and to produce a comprehensive annual report on their implementation.

The local business units of several multinational companies including DiGi Communications, Talisman Energy Malaysia, and Phillips Malaysia, also committed to the Global Compact. DiGi is also the first Malaysian company to sign up for the Caring for Climate initiative, and has launched a programme to reduce the company’s carbon footprint over the coming years.

**NAMIBIA**

On 29 April, Namibia’s national media announced that the country launched its first Global Compact Local Network. In a ceremony attended by 50 corporate leaders, senior officials from government, business associations and non-governmental organizations, Namibia’s Prime Minister Nahas Angula emphasized that the objectives of the Global Compact match his nation’s priorities, and that the Global Compact can contribute positively to the government’s objectives on sustainable private sector development. Before closing, the Prime Minister asked Namibian companies — particularly in prominent industries such as mining, fishing and tourism — to sign on to the Global Compact.

**RUSSIA**

UN Secretary-General Ban Ki-moon attended the launch of the Global Compact Local Network in Russia during his meeting with over 30 top executives of Russian businesses. The role of the Russian network will be to facilitate the progress of companies engaged in the Global Compact with respect to implementation of the ten principles, while also creating opportunities for multi-stakeholder engagement and collective action.
SLOVAKIA
Members of the Slovak business community joined together with representatives from government, UNDP and civil society to launch a Global Compact Local Network. Several issues are driving the corporate responsibility agenda in Slovakia, including reducing barriers to employment for disadvantaged groups, promoting greater environmental responsibility and fighting corruption.

The Global Compact Network Slovakia was launched under the auspices of H. E. Mr. Dušan Čaplovič, Deputy Prime Minister for Knowledge-Based Society, European Affairs, Human Rights and Minorities. According to Čaplovič, joining the Global Compact shows that Slovak companies, and those operating in Slovakia, are increasingly understanding their “responsibility towards employees, the region, society, state and the world”.

At the launch, the Slovak National Strategy for CSR Support was presented publicly for the first time. The Strategy, which is being implemented as part of a broader European Union plan, seeks to increase the competitiveness of the Slovak business environment, promote transparency and improve the quality of life in Slovakia.

SUDAN
More than 150 senior representatives of business, the United Nations, government and civil society organizations convened in Khartoum to launch the Global Compact Network Sudan. The event was organized by the AlBadayel Advanced Training Center, the Sudanese Businessmen and Employers Federation and the Ahfad University for Women, in collaboration with a number of government ministries, UNIDO Sudan and UNDP Sudan.

Presentations and discussions served to introduce the Global Compact and its ten principles and provided participants with an opportunity to share practical experiences and stories of success from the country. Participants also explored possibilities for partnership projects aligned with the priority needs of the country and the advancement of private sector engagement and sustainable development.

The Global Compact Network Sudan was officially launched with Sudanese participants, MNCs with operations in Sudan, and civil society organizations. The Network Steering Committee will define local priorities and raise awareness about the Global Compact and responsible business practices. The Local Network committed to work towards developing and sharing good practices that can be adopted to implement the ten principles in Sudan. It further plans to organize workshops every year to help participants address relevant issues and to ensure active engagement of participants in the initiative.

The launch was the culmination of two years of local efforts to establish a Global Compact Local Network, beginning in May 2006 with a forum in Khartoum on “Public-Private Partnerships in Post-Conflict Societies”, organized by UNDP and the Ahfad University for Women.

Local Network Strengthening
Establishing and developing a Local Network involves transitioning through a number of phases, from first introducing the Global Compact in country to establishing a robust and sustainable business-led model. Sometimes, network development is rapid; in other cases, it is a more gradual process. Each phase requires specific kinds of expertise and support. At all times, the engagement of committed individuals and organizations is needed.

Successful network development requires the ability to adapt to change. For instance, new champions become involved. Other times, major socio-economic changes impact not only the individual companies, but also the national and international context, as the events of recent months have illustrated.

In 2008, a number of GCLNs took measures to strengthen their local operations, including several transitions in leadership, reorganization and revitalization. In several cases, networks moved from UN agency support to a more solid footing within the business community.

GLOBAL COMPACT JAPAN TRANSITIONING TO CEO-LED NETWORK
On 21 February 2008, 34 participants of Global Compact Japan Network (GCJN) gathered for a General Meeting to discuss strategies to re-energize and strengthen the network. An important outcome of the meeting was the unanimous endorsement by the General Meeting participants of a plan to transition to a CEO-led network.

The new strategy was developed to counter stagnating involvement in Global Compact activities by signatory executives, and to energize network participation at the corporate
executive level. The first crucial step was to strengthen the Executive Secretariat, which resulted in the transition to a new organization in April 2008. Under the new system, Secretariat functions moved from the United Nations Information Centre to a full-time, private sector-led secretariat within the GCLN in Japan.

Next, the network created a “Global Compact Board Japan” (GC-BJ) to provide the network with direction and publish important messages related to CSR developments in Japan and around the world. It is envisioned that the GC-BJ will play a leading role in CSR in Japan.

By taking the time to participate in the GC-BJ, company leaders are demonstrating their commitment and attitude to people both inside and outside their companies. This can be instrumental in improving their autonomy and programs. Meeting together for face-to-face discussions will also lead to significantly greater collaboration among companies and more coordinated social action. In addition, the network hopes that the increase presence of this organization will not only build strength for the UN Global Compact in Japan, but also invigorate networks in other countries.

Finally, the network organized subcommittees in key areas, such as the supply chain in Asia, global warming, case studies and public relations, so that network members can work together to learn about and research important topics.

**VCCI AND UNDP JOIN TOGETHER TO PROMOTE CORPORATE SOCIAL RESPONSIBILITY (CSR) IN VIET NAM**

At a signing ceremony in December 2008, the Viet Nam Chamber of Commerce and Industry (VCCI) and UNDP announced a USD 2.5 million project aimed at encouraging socially and environmentally responsible business behaviour among enterprises in Viet Nam.

The two-year project, entitled “Catalyzing the business community towards greater corporate social responsibility through the Global Compact principles”, aims to contribute to inclusive growth in Viet Nam and support the adaptation of a number of international agreements and conventions that relate directly to business operations.

Philanthropic activities remain a part of CSR strategies. However, the VCCI-UNDP project will focus on a more tactical definition of CSR — working to ensure that CSR strategies become a core part of any business strategy and that enterprises take steps to mitigate and improve the social and environmental impact of their business practices. The project focuses on three specific outcomes.

First, it will promote CSR in Viet Nam through the Global Compact Local Network, launched in Viet Nam in 2007. Second, it will seek to embed CSR in Viet Nam through research, training and curriculum development. The project will develop undergraduate and post-graduate curriculum on responsible management, thereby training future business leaders on the business case for CSR. Finally, the project aims to engage in strategic partnerships with specialized stakeholders. The focus will be on developing CSR best practices, facilitating and evaluating the case for responsible business and providing practical tools, such as access to national and international networks and specialists, to help businesses develop their CSR strategies.

**REORGANIZING THE NETWORK STRUCTURE IN TURKEY**

On 10 June 2008, a conference on the current procedures of the Global Compact Network was organized by the Turkish Quality Association (Kalder) at Istanbul Bilgi University. Among the participants were academics, state institutions officials, NGOs and representatives of the private sector from every sector at every scale, including representatives of approximately 100 Global Compact participating firms. Following the signing ceremony, issues such as the revision of the mission and membership structure of the Executive Council, corporate social responsibility (CSR) implementations, monitoring and CSR reporting were taken up.

**TRANSITIONING FROM UNDP TO A NATIONALLY RUN LOCAL NETWORK IN MAURITIUS**

The Mauritius Employers Federation, acting as the Global Compact Focal Point in Mauritius, organized a half-day workshop to promote exchanges and learning among local Global Compact signatories and to explore the opportunity of creating a Local Network as an avenue for advancing CSR and the principles of the Global Compact in Mauritius. The objectives of the workshop were to:

- enable local signatories to exchange ideas and experiences in implementing the Global Compact principles
• share knowledge on CSR best practices
• enhance the competence of participants in preparing a Communication on Progress (COP)
• inform participants on the MEF work plan for assisting Global Compact signatories
• consider the main aspects involved in creating a Local Network
• discuss the way forward for the Global Compact in Mauritius
Secretary-General Visits
A positive display of support for GCLNs was shown by UN Secretary-General Ban Ki-Moon in 2008 when he met with business leaders and other key stakeholders of Global Compact Local Networks during his official travels to China, Japan, Mexico, Russia, and South Korea.

CHINA
During a Global Compact event in Beijing on 2 July 2008, the Secretary-General was addressed by numerous representatives of companies and business confederations on efforts to advance responsible corporate practices, particularly related to climate change, poverty reduction and disaster relief. Approximately 30 high-level representatives from business, as well as the Ministry of Foreign Affairs, attended the meeting.

In his address, the Secretary-General called on Chinese business leaders engaged in the Global Compact to continue efforts to embrace responsible practices, particularly related to climate change. “By investing and planning today for a future that protects our planet, Chinese business has an opportunity to be a true front-runner,” he stated. “I’m sure Chinese businesses will not wait for the long and complex intergovernmental agreements to be finalized, but rather engage pro-actively in China and elsewhere in the world to pave the way for a low-carbon path to prosperity.”

JAPAN
In Tokyo, the Secretary-General met with approximately 50 business representatives and several high-ranking officials from the Ministry of Foreign Affairs, on 29 June 2008. Global Compact Japan Network Chairman Toshio Arima, Board Director of Fuji Xerox Co., welcomed the Secretary-General and reported on recent developments in the network. In his first official function in Japan as Secretary-General, Ban Ki-moon praised Global Compact Japan Network members for their recent decision to adopt a CEO-led structure. “The Japan Network is truly supporting the Global Compact’s leadership model — which recognizes that long-term, active commitment to organizational change must be led by top management. Your model will be a powerful inspiration for other Local Networks seeking to transition to business-led structures,” said the Secretary-General.

MEXICO
On the occasion of his first official visit to Mexico, United Nations Secretary-General Ban Ki-moon met with leading business champions of the Mexican Global Compact Network in Mexico City.

The 18 executives made a commitment to take the network, which is one of the world’s largest, to its next level of development and create a truly business-led, nationally owned, multi-stakeholder platform for corporate responsibility. In a Mexico Declaration presented during the meeting, participating companies pledged to position the Global Compact Mexico Network as a platform to: advance the Global Compact and the implementation of the ten universal principles throughout the Mexican business and social environment; strengthen the role of the network in facilitating multi-stakeholder partnerships and collective action with other companies; and engage in advocacy and policy dialogues on global challenges, including climate change and the Millennium Development Goals.

Addressing the group, the Secretary-General stressed that “[w]hen companies work hard to uphold human rights, workplace standards, environmental protection and corporate governance, we can be confident that progress will be made in the fight to better our societies and our world”. He also noted that a “vibrant business community greatly improves the chances of raising living standards, combating health epidemics, achieving equality and protecting the environment”. He further commended the Mexican Network for its “focus on training sessions and developing materials, helping to ensure that Mexican signatories to the Compact ‘walk the talk’ and are equipped to act on their commitments to engage responsibly”.

RUSSIA
On 10 April 2008 UN Secretary-General Ban Ki-moon attended the launch of the Global Compact Network in Russia during his meeting with over 30 executives of Russian businesses.

“I welcome today’s launch of a Global Compact Network in Russia as a great sign that Russian businesses, representing one of the world’s largest economies, are putting their weight behind the universal values of the United Nations,” said the Secretary-General.
“The priority of Russian business is to ensure a solid position in national and global economies through improving competitiveness based on responsible business practices,” stated Alexander Shohin, Head of The Russian Union of Industrialists and Entrepreneurs. However, many Russian companies, including small and medium-size enterprises, have yet to make sufficient efforts to reach international standards in social and environmental responsibility.

Addressing the guests, Alexander Livshits, Director for International and Special Projects of the United Company Russian Aluminum, underlined that his company is proud to belong to the Global Compact and called on Russian business “to join efforts to become world champions in corporate social responsibility.”

SOUTH KOREA
The Global Compact Korea Network convened a luncheon for the Secretary-General on 4 July 2008, attended by Prime Minister Han Seung-Soog, over 100 business leaders and other distinguished guests.

Following remarks by Global Compact Korea Network President Nam Seung-Woo and Network Secretary-General Ju Chul-Ki, the Secretary-General praised the rapid growth of the network, which has attracted nearly 120 companies in less than a year. He encouraged companies to strive for world-class responsible business practices and expressed his “hope that the Compact can help bring a new dawn of transparency and good governance to our country’s business sector”.

The Secretary-General also remarked on the success of the recent “Changing Landscapes” conference, co-hosted by the network in June 2008, which was the first meeting of Asian business, global investors and civil society on such a broad scale.

“You have made an important contribution by giving practical meaning to United Nations values, and helping to build bridges between countries, based on commerce, trade and investment,” stated Ban. “The more investors recognize that business responsibility is about reducing risks and enhancing benefits, the faster we can move towards market sustainability.”
Issue Area Focus:
60th Anniversary of the Universal Declaration of Human Rights

The Universal Declaration of Human Rights inspired the Global Compact human rights principles. To celebrate the declaration’s 60th anniversary, many Global Compact Local Networks put human rights issues on the agenda in 2008, through workshops, collective statements by business, and lecture series. On 10 December, Local Networks in South Africa, Japan and Bulgaria held meetings to celebrate the declaration, and in Canada and Ukraine companies issued collective statements of commitment. Earlier in the year, workshops were held in Colombia, the United States and Zambia. The German network hosted a series of lectures on human rights and business. In Brazil, the Local Network organized a high-level conference with President Luiz Inacio Lula da Silva in attendance. And in Spain, the Global Compact Local Network encouraged its participants to address Global Compact Principles 1 and 2 in their Communications on Progress. The network recommended that companies report on their future targets related to human rights and how they are expanding the scope of those targets.

HUMAN RIGHTS TRAINING FOR ENTREPRENEURS IN COLOMBIA

A new alliance, “Enterprise and Human Rights”, was entered into on 5 March 2008 by the Colombian coordinator of the Global Compact, the Resident Coordinator of the UN System in Colombia, the Colombian representatives of the UN High Commission for Human Rights, the UN High Commission for Refugees and the UN Office on Drugs and Crime, the director of USAID in Colombia and the coordinator of CERCAPAZ. The objective is to educate entrepreneurs around the world so that they can help prevent human rights violations, forced displacement and corruption. The hope is that entrepreneurs will also help create solutions for these problems.

GLOBAL COMPACT NETWORK MOLDOVA LAUNCHES CODE OF CONDUCT ON COMBATING THE WORST FORMS OF CHILD LABOUR

In recognition of the 60th anniversary of the Universal Declaration of Human Rights, the Global Compact Network in Moldova launched a Code of Conduct on Combating the Worst Forms of Child Labour. The Code of Conduct represents a tool for observing, promoting and implementing the fifth principle of the Global Compact. The companies signing the Code of Conduct committed themselves to observe and promote, based on their resources, approximately 15 specific actions aiming to remove, rehabilitate and socially integrate the children involved in serious forms of child labour. Among the actions is the introduction in bilateral contracts with the sub-contractors from the supply chain specific clauses related to: observing any law, code or regulation of local or national level providing for the remuneration, working and resting time, as well as the security and health of children employed in the labour market.

US NETWORK CONVENES BUSINESS AND HUMAN RIGHTS CONFERENCE

To mark the 60th anniversary of the Universal Declaration of Human Rights, the Global Compact US Network convened a working symposium on 28 April 2008 at the Harvard Business School (HBS) in Boston. Jointly convened with HBS, the event drew approximately 100 corporate executives, civil society representatives, academics and other human rights experts. The meeting also featured the US launch of “Embedding Human Rights in Business Practices II”, a compendium of case studies developed by the Global Compact Office and the Office of the UN High Commissioner for Human Rights. Also attending the meeting were members of the Global Compact Human Rights Working Group, which held a related meeting on 29 April in Boston. On 5 May, the Global Compact Office and the Harvard Business School released the report and summaries of the presentations.
La CONFIEP y la OIT llevaron a cabo el seminario donde se presentaron casos de empresas peruanas que apoyan la empleabilidad en los jóvenes del Perú. Ver nota Programa de Proveedores de ANTAMINA es premiado por Perú 2021. Antamina ganó el premio al Responsabilidad Social y Desarrollo Sostenible en la categoría proveedores, otorgado por la organización Perú 2021. Ver nota

Attractive and informative network newsletters and publications that have been developed by GCLNs as a means of communication to their participants.
GCLNs Engaging in the COP Process

From its inception, the Global Compact has emphasized the importance of public disclosure of company activities. The implementation of the Global Compact integrity measures in 2004 and the enforcement of the annual Communication on Progress (COP) requirement were practical expressions of this approach. The COP is intended to serve multiple goals, such as:

- Strengthen the credibility of the Global Compact commitment (i.e., hold companies accountable);
- Drive performance in implementing the Global Compact principles;
- Foster learning among participants;
- Enhance opportunities for stakeholders to engage with business around their non-financial performance.

Public accountability requires other societal stakeholders, such as media, non-governmental organizations (NGOs) and the public at large to examine, challenge and validate information on the engagement of companies in the Global Compact, and to stimulate constructive debate. The information contained in COPs plays a critical role in revealing how companies translate their commitment to the Global Compact and its principles into action, and what results or progress they achieve.

This process is often referred to as social vetting. It occurs in formal ways, such as peer review and trainings, and informal ways, such as feedback and facilitation. It can be public, as in media campaigns and dialogue, or private, as in mentoring and learning.

As the role of COPs has evolved and increased in importance, so have the role and relevance of Global Compact Local Networks (GCLNs) in the COP process.

More and more Local Networks see the COP as an important way of discovering what companies are doing. Equally important is the role of the COP as an integrity measure, where brand protection and integrity increasingly are being guarded as a joint effort between the Global Compact Office and the Local Networks.
COP facilitation is the most frequent activity of GCLNs, with more than 80 per cent of networks in all regions involved. Three out of four networks conduct COP trainings and awareness-raising events (Figure 1) and about half of the networks have some kind of mentoring process (Figure 2). One-fourth of GCLNs are involved in peer review processes (Figure 3). Around one-third of networks engage others, including non-business stakeholders, in some kind of social vetting process (Figure 4).

More than half of the networks say that they are ready and willing to help check the COPs with respect to meeting the minimum requirements. (Figure 5).

The following examples highlight some of the activities that GCLNs are undertaking, targeted towards improving the quantity and quality of COPs and increasing activities that facilitate social vetting processes.

Further cases, such as the GCLN UK Peer-Review model, can be found in the 2007 Local Network report, available online at: http://www.unglobalcompact.org/docs/news_events/8.1/LNReport_FINAL.pdf
Enabling Social Vetting

ITALY – ENABLING SOCIAL VETTING THROUGH AGGREGATED COP ANALYSIS

The GCLN Italy focuses on increasing the number of companies from Italy that produce COPs (currently the COP rate is 60 per cent) through one-on-one mentoring meetings, small workshops, learning forums and dialogue sessions. Increased quality is also a priority.

In 2008, the network conducted an empirical research project in which it analysed all COPs that Italian companies posted in 2007. Following the structure proposed by “The Practical Guide to the United Nations Global Compact Communication on Progress”, each COP was checked to evaluate how the COP requirements were met. Special attention was paid to actions and outcomes as reported by the companies.

The report showed how each company addressed each Global Compact principle in terms of actions, outputs and outcomes. It was presented in February during an International Seminar on Corporate Citizenship organized in Italy, sent to all the network participants and published on the Local Network website (www.globalcompactnetwork.org).

The main benefits of the study have been to enable company stakeholder groups to better evaluate the engagement of participating companies in Italy and to encourage companies to increase their performance in cases where some of the principles had not been addressed. The study is also a valuable benchmarking tool for companies to evaluate each other. The research project will be conducted annually.

Further examples: A similar analysis has been conducted twice by GCLN Argentina, and the results can be accessed on the GCLN Argentina website: http://www.pactoglobal.org.ar/content.asp?id=5

ALBANIA AND MOLDOVA – MEDIA KEY IN VETTING A COMPANY’S CSR PERFORMANCE – TRAINING FOR JOURNALISTS

In Albania and Moldova, the media do not put a strong emphasis on corporate social responsibility (CSR) issues, and public awareness on the issue is low.

In order to raise journalists’ awareness of CSR, UNDP Albania — the secretariat for the emerging Local Network — organized a series of trainings and workshops focused on CSR, featuring local best practices, and inviting further reflection and joint action for sustainable socio-economic development. The training was organized in three sessions. The first focused on the historical development of CSR, its definition and concepts, and included examples of good practice with respect to its application. During the second section, representatives from the business community outlined to journalists current examples of social responsibility practices in their operations. In the final section, an expert in the media field emphasized the media’s role in social responsibility. At the end of the training, certificates were distributed to all the participants. The emerging network in Albania further offers Global Compact Clinics to Global Compact participants. These clinics are designed to provide information on participant benefits, respond to questions related to participation requirements, offer guidance on preparing the Communication on Progress, and facilitate public-private partnership projects with UN agencies in Albania.

A similar workshop for journalists has been organized by the Local Network in Moldova — the secretariat is hosted by the UNDP country office — in collaboration with the Association of Specialists in Public Relations and Communication (ASRP). During the workshop, journalists from neighbouring countries shared their experience in dealing with corporate responsibility issues. The workshop consisted of two sessions. The first session analysed social involvement by media institutions both locally and internationally, and the identification of the frontier between public relations, advertising and CSR. The second session focused on recommendations for increasing the efficiency of the mass media in support of CSR actions in Moldova.

BULGARIA – MEDIA CONTENT ANALYSIS ON CSR IN ORDER TO BETTER TAILOR MEDIA OUTREACH PROGRAMMES

An 18-month project conducted by the Local Network in Bulgaria analysed how print media in Bulgaria covered CSR issues. This first-ever media content analysis on CSR in Bulgaria looked at 13 national and regional newspapers and six weeklies. Preliminary results showed the rising popularity of the notion of corporate social responsibility in the media. However, in spite of the greater number of press reports and articles on the topic, the content remained limited in range.
and message. The concept was understood in a narrow sense, as reflected in the way it was covered, the coverage focused on individual events rather than CSR as an overall strategy. The media were reporting about award ceremonies, charity projects, PR events and VIPs. The good examples of socially responsible conduct were seen as less newsworthy than the more sensational stories about bad practices and non-compliance with labour, environmental and commercial legislation.

GCLN Processes and Systems to Facilitate COPs

**SPAIN – HOLISTIC APPROACH TO INCREASE QUANTITY AND QUALITY OF COPs**

GCLN Spain’s services and activities with regard to COPs are a good example of how a network implements a holistic approach to increase the quantity and quality of COPs. Among the activities that the networks offers are:

- **A Good Practices database to motivate Spanish participants to communicate about their improvements in the implementation of the ten principles. The good practices are compiled directly from the COP. Monthly, participants and people interested in the network receive the bulletin with those examples.**
- **Presentation of COP results every year to all members and participants. At this presentation, the network communicates conclusions about the implementation of the ten Principles, which seems to motivate participants to adhere to them.**
- **Personal assistance by phone to help participants produce a COP, and feedback about the COP to all members who request it. This motivates them to produce a COP in the coming year.**
- **Biannual COP Workshop, at which members and participants are invited to share their points of view about the COP.**
- **Developing a COP specifically for small and medium enterprises (SMEs), which is easier to understand. This SME COP tries to help these companies meet the COP requirements. It is seen as an internal exercise for SMEs that, year by year, wish to improve their CSR implementation and emphasize their strong points.**

Further examples: A good overview about the COP process of GCLN Argentina is provided in the 2007 Local Network Report (p. 44), which is available on the Global Compact website at: http://www.unglobalcompact.org/docs/news_events/8.1/LNReport_FINAL.pdf

**DOMINICAN REPUBLIC – ONE-ON-ONE MENTORING**

The GCLN in the Dominican Republic supports its participants in developing and submitting their Communications on Progress in a number of ways. The network sends personalized letters to the chief executives, reminding them of the deadline. The GCLN team then follows up with phone calls to the company’s contact points, directing them to the website and tools, including a sample COP, in an effort to guide the company through the process.

Often, the company contact point requires additional guidance on the information that the COP should contain. In such cases, the Network Focal Point provides mentoring support to extract and highlight the most relevant content. This is particularly the case with smaller companies. The GCLN in the Dominican Republic developed a methodology for COP preparation, which serves as a preface to the Performance Model for those companies that do not yet have a CSR vision.

**COP Workshops and Trainings**

**CHINA AND SOUTH KOREA – PROGRESS AND VALUE WORKSHOPS**

The Progress and Value workshop series was launched by the Barcelona Center for the Support of the Global Compact in 2006, with the goals of deepening participant understanding of the value of continuous assessment and communication on progress, and providing practical guidance in using tools and resources to facilitate implementation and reporting. In 2008, GCLN China organized its first Progress and Value workshop for more than 50 representatives of Chinese companies in Beijing. The meeting was jointly organized by the China Enterprise Confederation (CEC), the Global Compact Office and the Barcelona Center for Support of the Global Compact.

GCLN South Korea hosted two Progress and Value workshops in 2008. Speeches and presentations were intertwined with brainstorming and discussion sessions.

A hypothetical company called GlobalCom was presented as a test model.

In Module 1, the participants discussed the most important issues, the company’s key stakeholders, and wrote commitments to each principle of the Global Compact after making a CEO statement. In Module 2, systems and activities were chosen based on the commitment of the previous module. In Module 3, the outcomes of the activities were discussed, and the connection of the Global Reporting Initiative’s G3 to the COP requirements was explained.

The Progress and Value methodology has already been used by a variety of GCLNs. The workshop series material can be requested from the Barcelona Center, enabling networks around the world to conduct Progress and Value workshops for Global Compact participants.
CHILE – ACADEMIC SEMINAR SERIES FOR GLOBAL COMPACT AND NON-PARTICIPANTS

The Global Compact Local Network in Chile is an example of a network hosted in an academic institution, in this case the Universidad Andrés Bello. Through the university, the network conducts a seminar on corporate responsibility to which participants and non-participants are invited. The seminar is held once a week (during one semester) and lasts approximately four hours. During the seminar, an overview of corporate responsibility is presented, with a section devoted to the Global Compact. Participants are introduced to the COP reporting requirement, and two examples of COPs are featured. This is a valuable opportunity to raise awareness of the Global Compact in Chile and to introduce new participants to the COP process. An additional awareness-raising activity conducted by the network is facilitated through its alliances with a number of local media outlets. The network produces articles related to the Global Compact and the activities of participating companies on a continuous basis, which are then published and distributed widely.

RECOMMENDATIONS ON HOW GCLNS CAN SUPPORT THE COP PROCESS¹

1. During the recruitment phase, companies should be introduced to the reporting requirement of the Global Compact and encouraged to begin thinking about the activities they may already be engaged in which could be included in their “first” COP.

2. GCLNs could establish a “COP Working Group” which would be tasked with developing a “COP strategy” for the Network.

3. GCLNs can make any/all relevant guidance documents on COPs available in an adapted and/or translated form to ensure that they are applicable and easily understood.

4. GCLNs can clearly communicate the “minimum requirements” of a COP and advice participants on how their COPs can meet the minimum requirements. Illustrative examples may be collected within the network or taken from the Global Compact website.

5. GCLNs can organize regular COP training for participants and invite experienced participants to present their approach to COPs to the group. This provides participants with practical examples while also providing recognition to those who have submitted their COPs.

6. Training a network of “COP Trainers” through the Progress and Value Workshop ensures that relevant experts are dispersed throughout the country and can replicate COP trainings locally.

7. GCLNs could regularly communicate upcoming COP deadlines to participants (by email, phone, or visits).

8. Where possible, GCLNs could offer one-on-one assistance to companies who may not have much experience in reporting on the issues.

9. Providing recognition to participants is an effective motivating factor to encourage COP submission. Many GCLNs already manage mechanisms which could be utilized for this purpose. Recognition could be provided on local network websites, at local and regional meetings, in network newsletters and in GCLN publications etc.

10. Companies should be encouraged to organize COPs training for their supply-chains.

METHODS TO INCREASE THE QUALITY OF COPs:

11. GCLN could establish a review committee, comprised of participating companies who would review participant’s COPs and provide recommendations for improvement.

12. GCLNs could organize multistakeholder dialogues during which companies would receive valuable input from NGOs with expertise in specific areas on how their implementation or reporting efforts could be improved.

13. Where possible GCLNs can provide advice before a company has published its COP on how it could be improved. They may also consider reviewing participants’ COP after they have been published and provide feedback on aspects the company should take into account moving forward to improve the quality of the next COP.

14. The criteria for a “Notable COP” could be effectively communicated by the GCLN. GCLNs could give recognition to participants with “Notable COPs” on the Network’s website, in Network publications or through award systems.

15. Companies with a “Notable COP” could be encouraged to mentor other Network participants on how they met the notable requirements. They would receive recognition as a “mentor” within the Network.

16. GCLNs may collect good practice COPs from their network/in their language.

¹ The recommendations stem from the Working Group on the role of GCLNs in the COP process: Following Local Networks participated in the Working Group and contributed with valuable insights and knowledge: Argentina, Brazil, Egypt, India, Italy, Japan, Panama, Pakistan, South Korea, and Spain.
The main focus of the Global Compact is to engage the business sector to help realize a more sustainable and inclusive global economy. In order to achieve this goal, the private sector should seek ways to collaborate with other social actors, including civil society organizations (CSOs). CSOs are an important and integral part of the Global Compact, as there is a wide international consensus that today’s global problems are too complex for any one sector to solve alone. In this regard, CSOs contribute much-needed perspectives and expertise that can complement those of other participants and stakeholders, including business, labour, the United Nations and government.

Participating civil society organizations, especially non-governmental organizations (NGOs), offer their knowledge in shaping initiatives and workstreams; in the development of tools and research; in assisting business participants in the practical implementation of the principles; and in furthering partnership projects. Indeed, increasing numbers of companies around the world are working actively with civil society organizations in the development and implementation of their sustainability policies.

Equally important, CSOs help hold business accountable with respect to their commitments to the Global Compact and its ten principles. One of the chief dimensions of this important role is the “social vetting” of business participants’ Communications on Progress — that is, reviewing and analysing these public progress reports and providing constructive commentary to companies.

But there is scope for much greater involvement. The Global Compact Office seeks to strengthen and widen engagement with committed civil society organizations that have an understanding of the ten principles and related expertise — particularly in terms of helping companies translate the principles into action.

### Engagement of Civil Society Organizations in GCLNs

The figure below illustrates the percentage of GCLNs where one or more CSOs are represented on the network steering committee/governing body.

<table>
<thead>
<tr>
<th>Region</th>
<th>Representation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Africa/Middle East</td>
<td>78%</td>
</tr>
<tr>
<td>Americas</td>
<td>75%</td>
</tr>
<tr>
<td>Asia</td>
<td>45%</td>
</tr>
<tr>
<td>Europe/CIS</td>
<td>50%</td>
</tr>
</tbody>
</table>

**Figure 1**

**ONE OR MORE CSOS REPRESENTED ON THE NETWORK STEERING COMMITTEE/GOVERNING BODY**
Global Compact Local Networks (GCLNs) have the important function of serving as multi-stakeholder platforms. This is stated in the Memorandum of Understanding between Local Networks and the Global Compact Office: “[Networks] Commit[s] to the principles and practices of the Global Compact. This includes the ten principles themselves, the practice of learning by doing, dialogue, partnership and striving to bring together other stakeholders”.

More than half of the networks have CSOs engaged in the governance body, with the Middle East and Africa as the most frequent and Asia as the least frequent (see Figure 1).

Approximately half of the networks surveyed state that CSOs engage in all activities offered by the network, while the other half say that CSOs are engaged frequently (see Figure 2). In 90 per cent of the networks, CSOs are full participants whereas only 10 per cent have CSOs as observers. Interestingly, in Africa and the Middle East, CSO organizations are in over half of the activities involved only as observers (Figure 3).

Engaging CSOs in network activities can take a variety of forms, and the following examples highlight only a few of the practices from networks around the world.

Bearing in mind that the following categories overlap and that some of the examples address more than one aspect, one can classify the examples in the following way:

**NGOs as experts:** NGOs assist companies in the practical implementation of the principles or in the development of tools and research. Networks can facilitate this process.

**Local Network as platform for multi-stakeholder dialogue:** Networks create multi-stakeholder dialogue forums, where CSOs add the important perspective of civil society and hold business accountable with respect to their commitments to the Global Compact and its ten principles.

**Local Network as broker for company-NGO collaboration:** NGOs often seek funding through long-term partnership projects with companies, and networks can have a role in facilitating these partnerships.
NGOs as Experts

ZAMBIA – NGOS PROVIDING EXPERTISE FOR COMPANY-INTERNAL POLICY DIALOGUES
The GCLN in Zambia relies on the expertise of non-governmental organizations for a variety of its activities. One concrete example is the collaboration with the Zambia National AIDS Network, with the aim of sensitizing workers in Global Compact participating companies to the topic of HIV/AIDS and ways of prevention. Companies that agree to participate contact Global Compact Network Zambia, which through the work with Zambia National AIDS Network engages specialized services (i.e., qualified medical practitioner and a counselor to conduct workshops and start a dialogue with workers in order to establish a company-internal policy on HIV/AIDS). The programme, which was initiated in 2004, has so far been conducted with over 50 companies in various sectors, such as mining, agriculture, manufacturing and transport, and more than 80,000 workers have been sensitized. In a similar manner, in the human rights area, the network facilitates company-internal workshops and dialogues in order to sensitize workers on human rights issues by also relying on an NGO as the expert.

SOUTH KOREA – NGOS AS EXPERTS
NGOs can join the Global Compact Network Korea as full participants, and Transparency International Korea is one of the network’s board members. Several of the network activities rely on the expertise of NGOs. For example, the network participated in the Global Compact Anti-Corruption Working Group together with a senior representative of TI Korea and co-organized two symposiums on anti-corruption. Likewise, it recently organized a symposium on climate change with the participation of a speaker working for the climate change center of the Environment Foundation in Korea. The Korea Network cooperates with this NGO to encourage Korean firms to participate in the Copenhagen CEO Forum on Climate Change. The network co-hosted an international forum on socially responsible investing (SRI) and human rights together with an SRI organization and the National Human Rights Commission. It also published jointly with the TI local chapter a Korean version of “Business Principles for Countering Bribery (SME edition)” in 2009 for general distribution to network member companies.

INDIA – LIST OF RECOMMENDED NGOS
The Global Compact Network in India is currently planning to establish a list of NGOs...
that can support companies with expertise and knowledge in implementing the ten principles. The aim of this project is to be better able to broker business-NGO partnerships addressing all Global Compact issue areas. Up to now, the network has relied on the input of NGOs primarily as experts and facilitators in training and COP workshops. On a governance level, the NGO Partners in Change is a member of the network Steering Committee and provides input to the strategy and activity plan of the network from an NGO perspective.

Local Network as Platform for Multi-Stakeholder Dialogue

UK – NETWORK AS NEUTRAL FORUM FOR CROSS-SECTOR DIALOGUE
The GCLN UK believes that creating a neutral forum for cross-sector dialogue is one of its most valuable services. Therefore, the network welcomes the participation of CSOs.

The network has sought to mirror the Global Compact approach to non-business signatories by creating a category of membership called non-business participant. Such members pay a reduced fee and can attend network events.

Some CSO participants are granted “observer” status in the UK Network. Such status is granted at the discretion of the network steering group to non-business participants with perspectives on the Global Compact that are particularly valued. These participants are invited to attend network steering group meetings to observe the network’s decision-making process. Also, the network collaborates with its observers to deliver specialized expertise relating to the Global Compact issue areas. For example, earlier this year the WWF participated in a network meeting presenting information about climate change adaptation. The network is currently planning an event around the labour principles with the Trades Union Congress and an event on business and human rights with Amnesty International.

VIET NAM – PROVIDING PLATFORM FOR MULTI-STAKEHOLDER DIALOGUE
The administration of the GCLN Viet Nam has recently been transferred from the UNDP country office to the Viet Nam Chamber of Commerce and Industry (VCCI). The new network secretariat continues to invite NGOs to all network activities and events in order to raise awareness among NGOs on CSR activities by companies participating in the Global Compact, and indirectly to raise consumers’ demand for responsible practices. Increasingly, the network secretariat serves as a broker to match NGOs seeking knowledge and funding for specific projects and companies seeking to establish strategic partnerships with NGOs. Plans are under way to establish a more systematic approach for this practice. Furthermore, the network serves as a broker with governments and regulatory bodies, so NGOs can participate in legitimate dialogues and collective action.

BRAZIL – MULTI-STAKEHOLDER DIALOGUE: NGOs AS PARTNERS IN DEALING WITH DILEMMA SITUATIONS
The GCLN Brazil includes 30 NGOs, representing 10 per cent of its participants. The network has initiated four working groups to provide platforms for learning and exchange of experience on how to tackle and implement the Global Compact principles on human rights and labour standards, Caring for Climate, anti-corruption and education. The working group sessions follow a three-stage dynamic. First a specialist, including at times an NGO representative, presents the challenges and opportunities of one CSR topic; then a Global Compact company discusses the implementation of this topic in the real business scenario; then the floor is open for discussion and interaction among the participants and speakers. The working group sessions are open to the general public and offer a space for various actors, including the CSO sector. One example is the Anti-Corruption Working Group, now aligned with the Brazilian Pact Against Corruption of Ethos Institute, which includes companies, NGOs, government agencies and academic participants. One of the outcomes will be the publication of the guide “CSR - promoting integrity in the public and private sphere”. Another example of the active participation by a CSO in the network is the development of an online tool in partnership with AccountAbility to support companies in producing their Communications on Progress (COPs).

SPAIN – SQUARE TABLE MULTI-STAKEHOLDER LEARNING FORUMS
Managing the multi-stakeholder component of the Global Compact is challenging for
many networks. The Square Table learning forums established by the GCLN in Spain are a prime example of how such a dynamic can be facilitated. These multi-stakeholder dialogues are convened on a regular basis (at least once a quarter) and involve business, academia, NGOs and labour institutions. By gathering the relevant stakeholders to discuss the practical issues around the implementation of the principles, the GCLN in Spain is fulfilling the objective of the Global Compact and bringing one of the key features of the initiative to life.

Each Square Table session is two hours and focuses on one theme. The first hour is taken up with presentations and the second with a moderated discussion. The learning forums are kicked off with a general and often theoretical presentation from academia or experts in the relevant field. Companies are then invited to present their practical experience in addressing the topic. GCLN-participating NGOs are given the opportunity to comment on the presentations and to offer suggestions as to how business can improve its approach in this area. The forums are limited to 35 active participants, with additional space allotted to interested observers.

It was noted, however, that in order for the multi-stakeholder dialogue to be successful, it requires a high degree of preparation. These potentially tense discussions emphasize the importance of a strong and objective moderator. In early Square Table dialogues, the discussions were somewhat contentious, but over time an atmosphere of trust and cooperation has developed. The outcomes of the forums are available on the network website after the events.

Local Network as Brokers for Company-NGO Collaboration

PANAMA – NGO FAIR TO FACILITATE COOPERATION BETWEEN COMPANIES AND NGOs

A large number of non-governmental organizations participate in the Global Compact Network Panama. NGOs are invited to participate in the network as full participants and in all activities and events, if they pay a reduced participation fee of approximately USD 90 annually. According to the network Focal Point, some of the NGOs participate in the network to approach business participants for funding of their projects. Other NGOs offer their services to business participants.

Based on the demand by both the business and NGO sectors, the network organized an NGO Project Fair in 2008 for the first time. At last year’s event, 35 NGOs presented and promoted projects addressing environment, education, health, entrepreneurship and community affairs. Business participants had the chance to learn about the projects and to choose to support those that were in line with their companies’ strategic interests. For example, SAB Miller’s subsidiary chose to support the following projects: 1) A Center for Youth Competitiveness; 2) Values against HIV; 3) Healthy Life Styles and 4) Recycle+ Enjoy. Given the positive feedback, the network plans to organize the NGO Project Fair again. The network also conducted a workshop for NGOs (participants and non-participants) on designing projects. The aim of this workshop was to advise NGOs on how to prepare a project and then present it to businesses and international organizations.

EGYPT – NGO DATABASE

Many companies in Egypt have created or directly support NGOs. Traditionally, it is through these NGOs that the business sector engages in social projects in local communities by providing training and support. The network in Egypt is coordinated by the Egyptian Institute of Directors (ElOd), and NGOs are invited to participate in all events and activities of the network.

There are currently over 20,000 NGOs in Egypt, which often makes it difficult for companies to decide which NGOs to partner with. To overcome this challenge, the network, in collaboration with partners such as the Ministry of Communication and the local UNDP office, is establishing a database of recommended NGOs. The database is envisioned to include between 200 and 300 NGOs that seek funding for projects in remote areas of Egypt and that can offer Global Compact companies valuable capacity to support communities. To be included in this database, an NGO will have to demonstrate a high degree of transparency and clear objectives. The criteria, which are currently under discussion, might include whether the NGO has filed financial statements on a regular basis, and clear objectives of how the NGO plans to engage.
Current Status of GCLNs

The Global Compact message of responsibility has gained traction around the world, helping us to become the largest global corporate citizenship initiative with over 6,500 signatories — 5,000 from business and 1,500 from civil society and other non-business organizations — based in over 135 countries. In 2008, the Global Compact welcomed 1,473 business participants — a 30% increase in new corporate signatories compared to the previous year.

NETWORKS BECOMING MORE FIRMLY ESTABLISHED

Similar to the growth of the initiative overall, the number of Global Compact Local Networks (GCLNs) has increased to 89 emerging and established GCLNs around the world (as of June 2009), with the greatest number in the region of Europe and Commonwealth of Independent States (CIS) (Figure 1).

Currently, 70 per cent of networks are categorized as “established”, and are increasingly robust — with 88 per cent of European/CIS networks established and 61 per cent of networks established in the Americas. It can be expected that the number of GCLNs in Asia/Oceania will increase in the near future, as a large proportion of networks in Asia are currently well into the emerging status (Figure 2.).

Figure 1

REGIONAL DISTRIBUTION OF THE 89 GCLNS

Figure 2

GCLNS STATUS BY REGION

**Statistical Note:**
The data included in the statistical overview were collected from the Local Network Survey 2008 and from the Global Compact Local Network Knowledge-Sharing System. Two out of three networks responded to the survey, with the highest response rate coming from Europe and CIS.
GENERAL MANAGEMENT EXAMPLES

BULGARIA: ANNUAL MEETING OF THE LOCAL NETWORK

The Annual Meeting of the Global Compact Network Bulgaria was held on 10 December 2008 – International Human Rights Day. The forum included a short video message from the UN Secretary-General on the occasion of the 60th anniversary of the Adoption of the Universal Declaration of Human Rights.

Maya Nyagolova, UNDP Public Advocacy Officer, presented the main achievements of the Global Compact Network Bulgaria. She highlighted the progress made by Bulgarian companies in applying practices in line with the ten principles. Ms. Nyagolova listed numerous initiatives of the network, such as: participation in an international European Union (EU) project and in a CSR working group; establishment of a national expert group to draft the Bulgarian CSR strategy; support of partnership projects; and publication in various editions.

Stamen Tassev, Bulgarian Business Leaders Forum Executive Director, described the joint efforts in implementing the Bulgarian partnership initiative Business against Corruption. He pointed out the necessity of deepening social sensibility on this issue. An important step against corruption is the introduction of legislative measures for reducing cash payments among companies.

Updates on the new requirements for Local Networks were presented by Elena Panova, former Global Compact Network Bulgaria Focal Point, in the final session of the forum. She made an in-depth presentation on the procedures, responsibilities and obligations of companies for keeping active membership, and ways of communicating with the Global Compact Office in New York.

FRANCE: FORUM DES AMIS DU PACTE MONDIAL HOLDS THIRD GENERAL ASSEMBLY

On 9 April 2008, the French association Forum des Amis du Pacte Mondial organized its third General Assembly. The meeting convened 160 chairs, CEOs and executives, particularly Sustainable Development Directors, for a two-part meeting. The first portion of the general assembly was dedicated to the approval of the 2007 accounts and the 2008 budget, and to renewals and nominations of new members to the steering committee. The steering committee met immediately after the meeting to elect the new chairman of the association. Gérard Mestrallet, the Chairman and CEO of Suez (now GDF Suez), was elected to succeed Bertrand Collomb, Chairman of Lafarge, who had chaired the association during its first three years.

The second portion of the meeting was a discussion on climate change. Participants included Bertrand Collomb, Gérard Mestrallet, Nicole Notat (Chairwoman of Vigeo) and Claire Tutenult (General Delegate of the NGO Entreprises pour l’Environnement). The debate included a question-and-answer session, during which Brice Lalonde, Ambassador for France to the climate change negotiations, intervened to give the position of the French government.

SPAIN: WHO ARE WE?

A simple and straightforward explanation of what the Spanish GCLN consists of and what they do.
UKRAINE: FIRST NETWORK STEERING COMMITTEE MEETING AND AGREEMENT ON STRATEGY AND WORK PLAN FOR 2008

The first meeting of the Global Compact Network Ukraine steering committee was conducted in January. The main purpose of the meeting was to provide recently-elected steering committee (SC) members with information about development of the initiative and the Local Network in Ukraine, and to discuss the network strategy for 2008. A nomination and voting for SC Chair was conducted. The event was attended by representatives of the elected Global Compact signatories and the Global Compact secretariat, and was chaired by Mr. Francis O’Donnell, UN Resident Coordinator.

The network strategy for 2008 was thoroughly discussed by all SC members and agreed upon during the second SC meeting held in February. The chairman of the steering committee, Mr. Jock Mendoza-Wilson, presented the network strategy and working plan for 2008.

This meeting also included a discussion on establishment of working groups. Signatories studied the terms of reference for working groups and agreed upon the suggestions and proposals for the establishment of the following working groups:

**By areas:**
- Environment
- Human Rights (including HIV/AIDS)
- Labour

**By sectors:**
- Financial
- Communications/media
DIFFERENT PATHS TOWARDS SUSTAINABILITY

Formalization of networks is on the rise. Twenty-three per cent of networks have been established as independent legal entities, with Asia/Oceania at over 50 per cent. (Figure 3). This also correlates to the high number of GCLNs in Asia/Oceania that have introduced a fee structure. Overall, approximately one-third of networks have a fee-based structure, though the regions differ significantly. For example, 70 per cent of networks in Asia/Oceania have introduced participant fees, while this figure is significantly lower in Europe/CIS at only 20 per cent (Figure 4).
MULTI-STAKEHOLDER INITIATIVE
AT THE LOCAL LEVEL

All networks have more or less the same composition in terms of stakeholder groups. Larger companies, with over 250 employees, have the highest representation, followed by small- and medium-sized companies (SMEs) with 10 to 249 employees. Interestingly, GCLNs in Asia/Oceania have the lowest percentage of SMEs and the highest percentage of large companies, while GCLNs in Europe have a higher share of SMEs (Figure 5). Of the network participants, 24 per cent are non-business, which demonstrates that while the networks are firmly rooted in the business agenda, they are still being driven by a multi-stakeholder model. This is underscored by the fact that over half of the networks have civil society organizations (CSOs) represented in the steering committee (Figure 1, page 32).

BUSINESS-LED AND ACCOUNTABLE
NETWORKS

In half of the networks, the steering committees or governance bodies are appointed by the annual general meeting of all network participants, which is an important indicator of the steering committee’s accountability to participants in the country. In the Americas, this occurs in 63 per cent of networks (Figure 6). The network governance bodies are clearly business-led. Business participants hold the majority of seats on steering committees in 90 per cent of networks, with the Americas at 100 per cent.

SUBSIDIARIES ARE ENGAGING WITH HUGE
POTENTIAL

The engagement of multinational companies has been a major goal for GCLNs in recent years. As of June 2009, nearly 80 per cent of networks have subsidiaries as participants (Figure 7). However, as the Global Compact Annual Review 2008 reveals, only about 30 per cent of Global Compact participating companies spread their commitment to the initiative throughout their subsidiaries. Clearly, there is still room for greater engagement of subsidiaries on the ground.

COLLECTIVE ACTION/MULTI-STAKEHOLDER EXAMPLE

MEXICO: MULTI-STAKEHOLDER CAMPAIGN TO END CHILD SEXUAL EXPLOITATION

With the goals of educating the population and ending child sexual exploitation, the network in Mexico launched a multi-stakeholder campaign in Cancun. Each stakeholder provided unique value, with NGOs providing local and topical expertise, the government developing an anonymous hotline, and the private sector establishing an agreement among international tour operators. Local actors and popular football players assisted in promotional efforts.
**Figure 5**

**GCLN COMPOSITION BY TYPE OF PARTICIPANT (IN %)**

- Total
- Africa/ Middle East
- Americas
- Asia/ Oceania
- Europe/ CIS

**Figure 6**

**STEERING COMMITTEE/BOARD ELECTED BY ANNUAL GENERAL MEETING**

- Global: 45%
- Africa Middle East: 40%
- Americas: 62%
- Asia Oceania: 54%
- Europe/CIS: 39%

**Figure 7**

**SUBSIDIARIES OF MULTINATIONAL COMPANIES PARTICIPATE IN GCLN**

- Global: 79%
- Africa Middle East: 60%
- Americas: 88%
- Asia Oceania: 73%
- Europe/CIS: 86%
MICROS
Forty per cent of networks engage microenterprises, defined as companies with fewer than 10 employees, with half of these networks giving them the same rights as other participants, such as full voting rights in general meetings. Just less than 30 per cent of networks publicly communicate the engagement of microenterprises by listing them on their websites. Approximately 40 per cent include them in their participant totals.

NETWORKS AS GUARDIANS OF THE GLOBAL COMPACT BRAND
Increasingly, networks are playing an important role in safeguarding the integrity of the initiative. As described in chapter “GCLNs engaging in the COP process”, many are strongly committed to the COP process. Further, 16 per cent of networks have received complaints against a network participant. The primary way for networks to deal with complaints is by initiating dialogue between the parties or as the second most common option referring the case to the Global Compact Office in order to initiate the dialogue (Figure 8).

LOCALIZING COMMUNICATION
Two-thirds of networks have their own website, with the Americas at 100 per cent. Half of all networks communicate through newsletters. (Figures 9, 10)
**Figure 8**

**HOW WAS COMPLAINT HANDLED (# OF CASES)?**

- Blue: Refers the parties to other existing complaint mechanisms (e.g. OEDC)
- Yellow: Refers the parties to the dialogue facilitation mechanism of the GCO
- Red: Initiates and facilitates a dialogue between parties
- Gray: Other process

**Figure 9**

**GCLN HAS WEBSITE**

<table>
<thead>
<tr>
<th>Region</th>
<th>Global</th>
<th>Africa Middle East</th>
<th>Americas</th>
<th>Asia Oceania</th>
<th>Europe/CIS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Africa Middle East</td>
<td>67%</td>
<td>30%</td>
<td>100%</td>
<td>64%</td>
<td>71%</td>
</tr>
</tbody>
</table>

**Figure 10**

**GCLN PRODUCES NEWSLETTER**

<table>
<thead>
<tr>
<th>Region</th>
<th>Global</th>
<th>Africa Middle East</th>
<th>Americas</th>
<th>Asia Oceania</th>
<th>Europe/CIS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Africa Middle East</td>
<td>51%</td>
<td>30%</td>
<td>63%</td>
<td>45%</td>
<td>57%</td>
</tr>
</tbody>
</table>
GCLN Activities in 2008

FROM OUTREACH TO LEARNING
In the previous network report (published in December 2007), outreach was the most frequent network activity. This has changed, and across most regions learning is now the most prevalent activity. Learning activities such as workshops, trainings or regular working group meetings are designed for Global Compact participants to gain a better understanding of how to integrate the ten principles into operations and corporate culture. Outreach events and activities tend to focus on targeting organizations beyond those that already participate in the Global Compact. While outreach activities still play an important role for GCLNs, the trend towards more learning activities has been consistent over the past years and indicates a stronger focus by GCLNs on servicing the needs of their participants. The share of learning events is particularly high in the Americas and Africa/Middle East (Figure 11)

DIALOGUES ON PUBLIC-PRIVATE ISSUES
Asia/Oceania and Europe/CIS also have organized a significant number of policy dialogues, which speaks to the Global Compact’s ability to serve as a neutral convener for both private and public actors.

Figure 11

RELATIVE DISTRIBUTION OF 2008 ACTIVITIES BY TYPE OF ACTIVITIES (IN %)
OUTREACH AND AWARENESS-RAISING EXAMPLES

ALBANIA: BUSINESS CONVENES TO DISCUSS THE GLOBAL COMPACT AND CORPORATE SOCIAL RESPONSIBILITY
In December 2008, 40 Albanian companies, members and non-members of the Global Compact, gathered together to discuss and promote responsible business practice in Albania. Discussions focused on promoting employment and the environment through the ten principles.

The event was organized by the United Nations in Albania and the Global Compact Office in New York in cooperation with the Ministry of Economy, Trade and Energy. Representatives from the business community, government, United Nations and media attended the event.

ARGENTINA: “FIRST MEETING OF RESPONSIBLE EXECUTIVES - THE ROLE OF ACADEMIC INSTITUTIONS REGARDING CORPORATE SOCIAL RESPONSIBILITY”
On 4 June 2008, Junior Chamber International Rosario (JCI Argentina), in collaboration with the GCLN Argentina and the National University of Rosario, conducted an event entitled “First Meeting of Responsible Executives: The Role of Academic Institutions regarding Corporate Social Responsibility (CSR).”

“We require a new generation of ethical business executives to lead our markets,” explained meeting organizers. “The global business community urgently needs young executives who understand how business, the environment and the community are connected,” added JCI Rosario President Ariel Giménez.

JCI Rosario members have been contributing to JCI’s worldwide effort to promote CSR through increased participation with the United Nations. They began by sending a letter of support to the Global Compact, addressed to UN Secretary-General Ban Ki-Moon.

ARMENIA: CSR SEMINAR ORGANIZED IN YEREVAN
The British Council, Eurasia Partnership Foundation, the Global Compact and the American Chamber of Commerce organized a seminar on “Corporate Social Responsibility: a New Role for Businesses”.

The seminar, with around 100 participants from 50 companies (from sectors such as banking, airlines, telecommunications and hotels) presented to local business executives and marketing managers why and how their companies stand to gain from corporate responsibility. With relatively little known in Armenia about CSR, the seminar discussed how the growth of this field could help develop partnerships between the private and the non-profit sectors, further strengthening Armenia’s move towards European integration.
BOLIVIA: STRATEGIC COLLABORATION BETWEEN JUNIOR CHAMBER INTERNATIONAL BOLIVIA AND THE GLOBAL COMPACT LOCAL NETWORK

JCI Bolivia signed an agreement with the Bolivian Corporation on Corporate Social Responsibility, the secretariat of GCLN Bolivia. Both organizations agreed to collaborate in activities to promote CSR.

Activities planned to implement the agreement include organizing a contest to promote research and knowledge of CSR at the university level, developing ways to promote CSR among teachers and JCI instructors, and promoting the Global Compact in Bolivia.

BOSNIA AND HERZEGOVINA: MANUAL ON GLOBAL COMPACT

In 2008 the GCLN introduced the first manual on implementing Global Compact principles in Bosnia and Herzegovina. It was a result of multi-stakeholder work, addressed primarily to businesses but also providing information to all stakeholders that could benefit from the information and experiences.

The manual was developed to provide assistance in implementing responsible practices in companies, and maximizing the benefits of participation in the Global Compact. It will guide stakeholders through the key elements of participation and help them develop a strategic approach.

It is hoped that the contents of the manual will inspire further action and encourage more companies in Bosnia and Herzegovina to join the Global Compact and meet the objective of bringing about a more inclusive and sustainable global economy.

GULF STATES: ARABIA CORPORATE SOCIAL RESPONSIBILITY AWARDS

Winners of the first Arabia Corporate Social Responsibility Awards walked down a green carpet to receive their trophies in a ceremony held on 26 October 2008. Emirates Environmental Group (EEG), which serves as the secretariat for the Gulf States Network, publicly announced the winners during a gala dinner under the patronage of His Highness Sheikh Hamdan Bin Mohammad bin Rashid Al Maktoum, Crown Prince of Dubai and Chairman of Dubai Executive Council. Exclusively for the awards, His Royal Highness Prince El Hassan Bin Talal of the Kingdom of Jordan, a noted CSR advocate, appeared on a video message to deliver a note to the guests and participants.

The Arabia CSR Awards targeted the core of CSR practice rather than individual projects. Winners were selected on the basis of their CSR activities, including good governance, addressing key stakeholders, commitment to incorporating ethical values into their business, compliance with legal requirements, involvement in community-related activities, and protection of the environment.

LITHUANIA: TRAINING TO PREPARE FOR NATIONAL BUSINESS AWARD

Local Network participants took part in a training on reporting on implementation of CSR principles in the context of the 2008 National Responsible Business Award. Members of the network were provided with an opportunity to enhance their knowledge and skills in preparing applications for the awards. At the end of the year, 11 network companies were among the 22 companies that submitted a total of 46 applications for the awards. Training was funded by the European Social Fund.

The National Responsible Business Awards was launched in Lithuania by the Ministry of Social Security and Labour at the end of 2007. Award criteria were developed based on a review of 80 similar award programmes in Europe and elsewhere. Companies were assessed for progress achieved during the year in five areas. The 2007 Awards were granted in three categories: Workplace of the Year, Partner of the Year, and Socially Responsible Company of the Year.
GULF STATES: NETWORK PROMOTES GLOBAL COMPACT AT INTERNATIONAL TRADE EXHIBITION

Project Qatar 2008 is the fifth International Trade Exhibition for construction technology, building materials, equipment and environmental technology in Qatar. As part of its ongoing partnership with Emirates Environmental Group (EEG), Oryx Enterprises and SINAK Corporation had invited the Group to showcase its activities at the Project Qatar 2008, between 8 and 10 April. The two companies, both active EEG-CSR Network Founding Members, displayed panels showing the aims and objectives of EEG and the EEG-CSR Network. EEG was provided with space for its publications and brochures.

Recognizing the important need for environmental awareness and stewardship across all sectors, especially in the construction industry because of its direct, high impact on the environment and the community, EEG accepted the invitation and attended the exhibition to help inspire, inform and motivate participating companies and organizations. In particular, EEG aimed to raise awareness of CSR and the Global Compact, through the vehicles of the EEG-CSR Network and the Local Network.

It was also imperative for EEG to gauge the level of interest and understanding of the participants and visitors so as to be able to provide guidance or services to them. EEG staff also visited other exhibitors to learn more about their products and environmental management strategies.

HUNGARY: “ACCELERATING CSR PRACTICES IN THE NEW EU MEMBER STATES AND CANDIDATE COUNTRIES AS A VEHICLE FOR HARMONIZATION, COMPETITIVENESS AND SOCIAL COHESION IN THE EU”

CSR in Hungary is considered a relatively new phenomenon. Mainly multinationals and NGOs know the concept and understand its importance. More and more conferences are organized on this topic, and handbooks and articles are being published. At the government level, CSR falls under the Ministry of Labour and Social Affairs, but the interaction with companies is very limited.

Business NGOs and networks are among the main actors promoting CSR. The Hungarian Business Leaders Forum, the Global Compact network, the Hungarian World Business Council for Sustainable Development and the WWF Business Club are active and providing CSR events and trainings, founding awards, and carrying out projects together with businesses.
Through the Global Compact and a national programme on social inclusion of the Roma minority, CSR-related activities were organized on the issues of segregation, poverty and social inclusion. Trainings have continued on the Global Compact principles.

**INDIA: FOURTH NATIONAL CONVENTION OF GLOBAL COMPACT SOCIETY**

Organized in partnership with FICCI, the National Convention was held on 10 December 2008, to coincide with the 60th anniversary of the Universal Declaration of Human Rights (UDHR). It convened 265 representatives from 86 organizations in the day-long event. The theme for the convention was “Achieving Growth with Responsibility: The Global Compact Way”.

The large number of participants from companies and organizations across India was a reflection of the keen interest with which the initiative is being seen in India. During the meeting, the network identified COP compliance as a key challenge. A Progress and Value workshop was held for participants.

**MOLDOVA: “GOVERNMENT AND BUSINESS FOR A BETTER SOCIAL RESPONSIBILITY”**

The Global Compact Network Moldova, UNDP, the American Chamber of Commerce and Eurasia Foundation (Moldova Representative Office) organized an international conference, “Government and Business for a Better Social Responsibility”.

The event pointed out the need for collaboration between state authorities and business in the area of corporate social responsibility and reflected the current practices from Central and Eastern European countries in the field. Representatives of national and international companies, Parliament and Government, diplomatic and donor communities, and mass media attended the conference.

The American Chamber of Commerce granted awards to the most socially responsible companies. The conference served as a good opportunity to launch the official portal of the Global Compact Network in Moldova www.globalcompact.md, which serves as a platform for informing and promoting national and international social responsibility practices. As well, the conference hosted a special session for mass-media representatives focusing on supporting corporate social responsibility campaigns and their coverage in the media.

**SOUTH AFRICA: 17 SOUTH AFRICAN COMPANIES SIGN ON TO THE GLOBAL COMPACT**

On 10 April 2008, CEOs and senior executives from 17 South African companies gathered at AngloGold Ashanti Offices in Johannesburg to sign onto the Global Compact. The signing ceremony marked the closing of the “Global Compact in Africa” conference, co-hosted by the National Business Initiative (NBI) and the Stellenbosch University Unit for Corporate Governance in Africa.

The one-day conference explored the meaning of the Global Compact in Africa, particularly the unique role that companies operating on the continent can play by implementing the ten principles. A wide range of topics was discussed, including the role of South Africa as a dominant regional economy, the influence of China and India, regional water issues, the state of corruption, responsible management education, and case studies on practical implementation.

**SOUTH KOREA: NETWORK ENGAGES NATIONAL BUSINESS SCHOOLS**

GCLN Korea presented the Principles for Responsible Management Education (PRME) to a national gathering of Korean business schools, held in Jeju Island in February 2008. As a result, the Korea Advanced Institute of Science and Technology (KAIST), one of the leading technology institutes in Korea, decided to participate in PRME and joined two working groups in the initiative (Curriculum Change, Research and PRME). Ajou Graduate School of Business Administration has also joined PRME.

**UNITED STATES: “WATER IN THE 21ST CENTURY: MANAGING THE BUSINESS RISKS AND OPPORTUNITIES”**

The US Network held a working conference on “Water in the 21st Century: Managing the Business Risks and Opportunities” on 3 November 2008. The conference brought together approximately 70 senior representatives from business, finance, civil society, the UN, and academia for discussions on the growing global crisis in water and sanitation.

The conference highlighted the need for companies in all industries to take a comprehensive approach to water sustainability through initiatives such as the Global Compact’s CEO Water Mandate. In addition, the conference stressed the importance of working with civil society organizations. Participants from civil society included WaterAid, Oxfam, WWF and the Pacific Institute.
POLICY DIALOGUE EXAMPLES

BOLIVIA: FORUM ON SUSTAINABLE DEVELOPMENT AND RIGHTS OF CHILDREN

Representatives from public and private institutions participated in the Forum on Corporate Social Responsibility, “Sustainable Development and Children’s Rights in Bolivia”, which was jointly organized by the Vice-ministry of Medium and Large Enterprise and Industry, the Bolivian Social Responsibility Corporation and UNICEF. The forum focused on the need for CSR projects and programmes to seek mutual coordination and to be in line with national public policies.

The event included a discussion forum, led by Juan Carlos Rocha, Director of La Razón newspaper. It covered CSR, sustainable development and children’s rights in Bolivia.

BULGARIA: PEER GROUP MEETINGS DISCUSS FUTURE CSR NATIONAL STRATEGY

The CSR Peer Group meetings under the project “Accelerating the Corporate Social Responsibility in New Europe” were held on 25 March 2008 and 21 April 2008 with the participation of representatives from the Ministry of Labor and Social Policy, Bulgarian Business Leaders Forum, Confederation of Independent Trade Unions in Bulgaria, BASSCOM, Junior Achievement, Marketer and Partnership for CSR, Association of the Investor Relations Directors, the Bulgarian Institute for Standardizations, the Federation of Consumers in Bulgaria and UNDP.

Key questions discussed during the meeting were: What is the role of the government in promoting CSR? What is the business case in applying CSR plans and strategies? The group started working on a draft outline of a Bulgarian CSR strategy.

The CSR partners exchanged information about the project’s development and shared impressions and experiences gained during study visits in the UK, Germany and Spain. Members of the group reported on their participation in several CSR-related forums and events, such as the high level meeting of CSR experts held on 31 March 2008 in Brussels and the regional seminar on the elaboration of ISO 26000 (the CSR standard) held in Kiev on 11-12 April 2008.

EUROPE: NETWORKING IN THE REGION

Network members actively participated in and contributed to the regional CSR/Global Compact project led by UNDP Lithuania and comprising eight new EU member states and candidate countries. They benefited from regional networking opportunities offered by the project, including:

1. A working visit to the United Kingdom on 27-29 January;
2. A working visit to Spain on 25-26 February;
3. A working visit to Germany on 12-14 March;
4. Consultations with the international expert Mr. Adrian Henriques on public CSR policies in Europe, on 20 March in Vilnius;

5. The Vilnius International Conference “Public Policies on Corporate Social Responsibility (CSR) in Eastern and Central Europe”, on 9-10 September. The initiative “Accelerating CSR practices in the new EU member states and candidate countries as a vehicle for harmonization, competitiveness and social cohesion in the EU” is financed by the European Commission and the UNDP. For more information about this project, see: www.acceleratingCSR.eu.

POLAND: MULTI-STAKEHOLDER DIALOGUE ON PROMOTING THE DEVELOPMENT OF CSR

As part of the project Accelerating CSR, concerning support for the development of CSR in Poland, UNDP in cooperation with the Ministry of Labour and Social Policy, Responsible Business Forum and the Polish Confederation of Private Employers Lewiatan in November and December 2007 organized six working meetings with representatives from public administration, non-governmental organizations, media, business, academic institutions and labour unions. The aim of the meetings was to work out substantial suggestions and recommendations concerning the development of CSR in Poland.

SERBIA: CONFERENCE ON CSR AND PERSONS WITH DISABILITIES

On 9 June, a conference on “Corporate Social Responsibility and Persons with Disabilities in Serbia” was organized by UNDP, which also serves as coordinator of the Global Compact in Serbia. The conference was a fruitful cross-sector
dialogue on the roles that persons with disabilities play as competitive employees and valuable customers of businesses in Serbia. The conference aimed to provide companies, and human resources managers in particular, with practical information on how to facilitate the employment of people with disabilities within their organizations and how to make their businesses more accessible.

**UKRAINE: FORUM ON “PERSPECTIVES ON A NEW INTERNATIONAL STANDARD ON SOCIAL RESPONSIBILITY ISO 26000 FOR EASTERN EUROPE”**

The forum “Perspectives on a new international standard on social responsibility ISO 26000 for Eastern Europe” took place on 7-8 April 2008 in Kyiv. Bringing representatives from government, business, society and trade unions together, the forum aimed to promote stakeholder involvement in standards. The conference sought to increase the awareness of social responsibility among all stakeholder groups, which is necessary to create realistic and useful guidance for any organization, on how to improve its environmental, social and economic impact in its daily operations.
Corporate citizenship integrates the issues

When it comes to the issues addressed, nearly half of activities in all regions address the Global Compact issue areas (human rights, labour, environment and anti-corruption) in a cross-cutting way, which reflects the holistic and integrated approach to corporate citizenship encouraged by the Global Compact.

Africa/Middle East: Labour is the second most addressed issue in GCLN activities in Africa/Middle East. Human rights are also addressed more frequently in that region. Interestingly, partnership for development activities seem to have been addressed to a lesser extent in 2008 GCLN activities in this region.

Americas: In the Americas partnership for development aspects are addressed in one fifth of all GCLN activities and events while labour issues are addressed only in less than one tenth of activities.

Asia/Oceania: Environmental issues play an important role in the region, and have been the focus of nearly 20 per cent of networks activities and events. Partnership issues play an important role as well.

Europe/CIS: A strong emphasis has been placed on the environmental issue area in network activities in 2008. The fact that partnerships for development is the second-most targeted issue might be seen as an indication of the important role played by UNDP country offices in the GCLNs in Eastern Europe and CIS (Figure 12).

**Figure 12**

**ISSUE AREAS ADDRESSED IN 2008 ACTIVITIES BY REGION (IN %)**

- Human Rights
- Labour
- Environment
- Anti-Corruption
- Partnerships for Development
- General
**TOOLS AND PUBLICATIONS EXAMPLES**

**POLAND: BOOK EXAMINES DISCRIMINATION IN THE WORKFORCE**

UNDP Poland published a book entitled “Equal Opportunities Company: Good Practice Guide”. Based on the Global Compact’s sixth principle, on discrimination in the workplace, the book was conceived to serve as a practical tool for the implementation of equal opportunities. Compiled by Global Compact focal point Paulina Kaczmarek, the book presents examples of measures, procedures, projects and initiatives implemented by employers striving to create equal opportunities for women and men.

**SOUTH KOREA: SYMPOSIUM ON THE GLOBAL COMPACT AND THE MILLENNIUM DEVELOPMENT GOALS**

A joint symposium with UNDP Korea focused on the Global Compact and the Millennium Development Goals (MDGs). The network distributed a written report published by UNDP, entitled “Creating Values for All: Engaging Businesses with the Poor”, which contains cases and strategies of companies that contributed towards the MDGs while still making profits. The symposium suggested new ways to define foreign aid as a good opportunity to assist the poor and to create inclusive markets and businesses rather than sheer voluntary work. Secretary-General Chul-Ki Ju emphasized the need to refer to MDGs when Korean firms extend their social contribution activities for developing countries.

**PARTNERSHIPS FOR DEVELOPMENT EXAMPLES**

**ARMENIA: MILK COLLECTION STATIONS LAUNCHED**

In August 2008, three milk-collection and marketing units were launched officially in the border villages of Varagavan, Nerkin Karmiragbyur and Tovuz in the Tavush region. The project was implemented by UNDP – acting secretariat of the Global Compact Local Network Armenia – in partnership with the Center of Agribusiness and Rural Development (CARD), Ashtarak-Kat CJSC and the rural municipalities.

From June 2007 through August 2008, the partner organizations have worked jointly to fully renovate three buildings in each community, provide two milk-collection trucks and install contemporary cooling and testing equipment in the units. Due to this initiative, around 1,000 dairy farmers from Varagavan, Nerkin Karmiraghbyur, Tovuz and also from neighbouring communities are now provided with a locally based income-generation opportunity. The milk produced in the communities is collected on a daily basis and sold to Ashtarak-Kat dairy production company. The work of the milk-collection centers is organized and supervised through three milk-marketing cooperatives created in each community.

**MOLDOVA: “GREEN DAY”**

During April 2008, around 170 employees representing 11 companies – members of the Global Compact network in Moldova (GCNM) — decided to spend one Saturday together in “Valea Trandafirilor” public garden in the Botanica district of Chisinau municipality. The initiative was realized with the support of the UNO office in Moldova and the Green Areas Management Association from Chisinau municipality.

For three hours, volunteer teams were planting lindens, painting benches, raking lawns and picking up leaves, digging tree beds and sweeping alleys. This public utility initiative is an example of social partnership, through which Moldovan companies have chosen to manifest their responsibility for environmental protection. The initiative displays the ability of local businesses to unify their efforts for achieving a worthy purpose, and their ability to get together and jointly implement projects promoting actual global values, such as environmental protection.
GCLN Directory

REGION NAME: AFRICA / MIDDLE EAST

GCLN: CAMEROON

GCLN Status: Emerging
Date Of Local Network Launch: 
Web Page: 
GCLN Representative: 
Email: 
GCLN Focal Point Name: Laure Atangana
GCLN Focal Point Email: Atanga_A@mtncameroon.net
Steering Committee/Board elected: No
Legal entity: No
MNC Subsidiaries: No
Fees: No
Newsletter: No

No network data available.
Source: overall participation number in country.

GCLN: COTE D IVOIRE

GCLN Status: Established
Date Of Local Network Launch: 2007
Web Page: 
GCLN Representative: Guy M'Bengue
Email: mbengue@apexci.org
GCLN Focal Point Name: Gérard Amangoua
GCLN Focal Point Email: eldino53@yahoo.fr
Steering Committee/Board elected: No
Legal entity? No
MNC Subsidiaries: No
Fees: No
Newsletter: No

No network data available.
Source: overall participation number in country.
GCLN: EGYPT

GCLN Status: Established
Date Of Local Network Launch: 2004
Web:
GCLN Representative: Ashraf Gamal El-Din
Email: agamal@eiod.org
GCLN Focal Point Name: Nermin Helmy
GCLN Focal Point Email: nhelmy@eiod.org
Steering Committee/Board elected: No
Legal entity: No
MNC Subsidiaries: Yes
Fees: No
Newsletter: No

GCLN: GHANA

GCLN Status: Established
Date Of Local Network Launch: 2002
Web Page:
GCLN Representative: Joyce Rosalind Aryee
Email: joyce.aryee@ghanachamines.com.gh
GCLN Focal Point Name: Christy Banya
GCLN Focal Point Email: christy.a.banya@undp.org
Steering Committee/Board elected: No
Legal entity? No
MNC Subsidiaries: Yes
Fees: No
Newsletter: No
**GCLN: GULF STATES**

**GCLN Status:** Established  
**Date Of Local Network Launch:** 2008  
**Web Page:**  
**GCLN Representative:** Habiba Al-Marashi  
**Email:** eeg@emirates.net.ae  
**GCLN Focal Point Name:** Gerardo Liangco  
**GCLN Focal Point Email:** eeg@emirates.net.ae  
**Steering Committee/Board elected:** No  
**Legal entity:** No  
**MNC Subsidaries:** No  
**Fees:** No  
**Newsletter:** Yes

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**GCLN: ISRAEL**

**GCLN Status:** Emerging  
**Date Of Local Network Launch:**  
**Web Page:**  
**GCLN Representative:**  
**Email:**  
**GCLN Focal Point Name:** Talia Aharoni  
**GCLN Focal Point Email:** taharoni@maala.org.il  
**Steering Committee/Board elected:** No  
**Legal entity?** No  
**MNC Subsidaries:** No  
**Fees:** No  
**Newsletter:** No
**GCLN: JORDAN**

**GCLN Status:** Emerging  
**Date Of Local Network Launch:**  
**Web Page:**  
**GCLN Representative:**  
**Email:**  
**GCLN Focal Point Name:** Rania Tarazi  
**GCLN Focal Point Email:** rania.tarazi@undp.org  
**Steering Committee/Board elected:** No  
**Legal entity:** No  
**MNC Subsidiaries:** No  
**Fees:** No  
**Newsletter:** No

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**GCLN: KENYA**

**GCLN Status:** Established  
**Date Of Local Network Launch:** 2007  
**Web Page:**  
**GCLN Representative:**  
**Email:**  
**GCLN Focal Point Name:** Stefan Engels  
**GCLN Focal Point Email:** stefan.engels@undp.org  
**Steering Committee/Board elected:** No  
**Legal entity?** No  
**MNC Subsidiaries:** No  
**Fees:** No  
**Newsletter:** No

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**Number of GCLN Participants**
GCLN: Lebanon

GCLN Status: Emerging
Date of Local Network Launch: 
Web Page: 
GCLN Representative: 
Email: 
GCLN Focal Point Name: Lynn Khoury 
GCLN Focal Point Email: lynn.khoury@undp.org 
Steering Committee/Board elected: No 
Legal entity: No 
MNC Subsidiaries: No 
Fees: No 
Newsletter: No 

GCLN: Madagascar

GCLN Status: Emerging 
Date of Local Network Launch: 
Web Page: 
GCLN Representative: 
Email: 
GCLN Focal Point Name: Hasina Ramarson 
GCLN Focal Point Email: hasina.ramarson@undp.org 
Steering Committee/Board elected: No 
Legal entity: No 
MNC Subsidiaries: No 
Fees: No 
Newsletter: No 

Number of GCLN Participants

No network data available. Source: overall participation number in country.
GCLN: MALAWI

GCLN Status: Established
Date Of Local Network Launch: 2003
Web Page:
GCLN Representative:
Email:
GCLN Focal Point Name: Daisy Kambalame
GCLN Focal Point Email: daisy@aiccafrica.org
Steering Committee/Board elected: No
Legal entity: No
MNC Subsidiaries: No
Fees: No
Newsletter: No

GCLN: MAURITIUS

GCLN Status: Established
Date Of Local Network Launch:
Web Page:
GCLN Representative: Azad Jeetun
Email: a.jeetun@mef-online.org
GCLN Focal Point Name: Vishal Ragoobur
GCLN Focal Point Email: v.ragoobur@mef-online.org
Steering Committee/Board elected: No
Legal entity? No
MNC Subsidiaries: Yes
Fees: No
Newsletter: No
GCLN: MOROCCO

- **GCLN Status:** Established
- **Date Of Local Network Launch:** 2006
- **Web Page:** www.pactemondialmaroc.org
- **GCLN Representative:** Saad Filali Meknassi
- **Email:** pactemondialmaroc@menara.ma
- **GCLN Focal Point Name:** Saad Filali Meknassi
- **GCLN Focal Point Email:** pactemondialmaroc@menara.ma
- **Steering Committee/Board elected:** Yes
- **Legal entity:** No
- **MNC Subsidaries:** No
- **Fees:** No
- **Newsletter:** No

GCLN: MOZAMBIQUE

- **GCLN Status:** Emerging
- **Date Of Local Network Launch:** 2003
- **Web Page:**
- **GCLN Representative:**
- **Email:**
- **GCLN Focal Point Name:** Marilia Bene
- **GCLN Focal Point Email:** marilia.gc@tvcabo.co.mz
- **Steering Committee/Board elected:** No
- **Legal entity?** No
- **MNC Subsidiaries:** No
- **Fees:** No
- **Newsletter:** No

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### Number of GCLN Participants

- **Companies (> 250 employees):** 11
- **SMEs (10-249 employees):** 4
- **Micro-Companies (< 10 employees):** 2
- **Non-Business Participants:**
  - CSR Organizations: 2
  - Labour Organizations: 3
  - Civil Society Organizations: 5
  - Academic Institutions: 2
  - Government Entities: 1
  - Other Stakeholders: 1

No network data available. Source: overall participation number in country.
**GCLN: NAMIBIA**

GCLN Status: Established  
Date Of Local Network Launch: 2008  
Web Page:  
GCLN Representative: Timothy Parkhouse  
Email: nef@iway.na  
GCLN Focal Point Name: Rochelle Majiedt  
GCLN Focal Point Email: globalcompact@iway.na  
Steering Committee/Board elected: No  
Legal entity: No  
MNC Subsidiaries: No  
Fees: No  
Newsletter: No

**Number of GCLN Participants**

- Companies (> 250 employees) 4  
- SMEs (10-249 employees) 3  
- Micro-Companies (< 10 employees) 1  
- Business Organizations 1  
- CSR Organizations 1  
- Labour Organizations 1  
- Civil Society Organizations 1  
- Academic Institutions 1  
- Government Entities 1  
- Other Stakeholders 1

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**GCLN: NIGERIA**

GCLN Status: Established  
Date Of Local Network Launch: 2006  
Web Page:  
GCLN Representative: Frank Nweke Jr.  
Email: fnj@nesgroup.org  
GCLN Focal Point Name: Olumide Ajayi  
GCLN Focal Point Email: mideshine@yahoo.co.uk  
Steering Committee/Board elected: No  
Legal entity? No  
MNC Subsidiaries: No  
Fees: No  
Newsletter: No

**Number of GCLN Participants**

- Companies (> 250 employees) 24  
- SMEs (10-249 employees) 19  
- Micro-Companies (< 10 employees) 12  
- Business Organizations 2  
- CSR Organizations 1  
- Labour Organizations 1  
- Civil Society Organizations 1  
- Academic Institutions 2  
- Government Entities 2  
- Other Stakeholders 2

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No network data available.  
Source: overall participation number in country.
**GCLN: SENEGAL**

GCLN Status: Emerging  
Date Of Local Network Launch: 2007  
Web Page:  
GCLN Representative:  
Email:  
GCLN Focal Point Name: Katty Tall Sarre  
GCLN Focal Point Email: ksarre@sentoo.sn  
Steering Committee/Board elected: No  
Legal entity: No  
MNC Subsidiaries: No  
Fees: No  
Newsletter: No

**GCLN: SOUTH AFRICA**

GCLN Status: Established  
Date Of Local Network Launch:  
Web Page: www.nbi.org.za  
GCLN Representative: Achieng Ojwang  
Email: ojwang.achieng@nbi.org.za  
GCLN Focal Point Name: Faye Dolley  
GCLN Focal Point Email: dolley.faye@nbi.org.za  
Steering Committee/Board elected: Yes  
Legal entity? No  
MNC Subsidiaries: Yes  
Fees: No  
Newsletter: Yes
**GCLN: SUDAN**

**GCLN Status:** Established  
**Date Of Local Network Launch:** 2008  
**Web Page:**  
**GCLN Representative:** Mohamed Abdala Ali Elkafi  
**Email:** info@sudabiz.org  
**GCLN Focal Point Name:** Malak Abubakr  
**GCLN Focal Point Email:** malak.abubakr@sommarconsultants.com  
**Steering Committee/Board elected:** No  
**Legal entity:** No  
**MNC Subsidiaries:** No  
**Fees:** No  
**Newsletter:** No

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**GCLN: SYRIA**

**GCLN Status:** Established  
**Date Of Local Network Launch:**  
**Web Page:** www.undp.org.sy/gc  
**GCLN Representative:** Muhammad Agha  
**Email:** muhammad.al-agha@undp.org  
**GCLN Focal Point Name:** Oula Makhlouf  
**GCLN Focal Point Email:** uela.makhlouf@undpprojects.sy  
**Steering Committee/Board elected:** Yes  
**Legal entity:** No  
**MNC Subsidiaries:** Yes  
**Fees:** No  
**Newsletter:** Yes
GCLN: TUNISIA

GCLN Status: Emerging
Date Of Local Network Launch:
Web Page:
GCLN Representative:
Email:
GCLN Focal Point Name: Mohammed Ennaceur
GCLN Focal Point Email: social.consult@planet.tn
Steering Committee/Board elected: No
Legal entity: No
MNC Subsidiaries: No
Fees: No
Newsletter: No

GCLN: UGANDA

GCLN Status: Emerging
Date Of Local Network Launch:
Web Page:
GCLN Representative:
Email:
GCLN Focal Point Name: Shaffi Manafa
GCLN Focal Point Email: shaffi79@yahoo.co.uk
Steering Committee/Board elected: No
Legal entity? No
MNC Subsidiaries: No
Fees: No
Newsletter: No
GCLN: ZAMBIA

GCLN Status: Established
Date Of Local Network Launch: 2002
Web Page:
GCLN Representative: Larry Kalala
Email: larryk@uunet.zm
GCLN Focal Point Name: Rosario Fundanga
GCLN Focal Point Email: gczambia@yahoo.com or ungczambia@icconect.zm
Steering Committee/Board elected: Yes
Legal entity: Yes
MNC Subsidiaries: Yes
Fees: No
Newsletter: Yes

No network data available.
Source: overall participation number in country.
REGION NAME: AMERICAS

GCLN: ARGENTINA

GCLN Status: Established
Date Of Local Network Launch: 2004
Web Page: www.pactoglobal.org.ar
GCLN Representative:
Email: flavio.fuertes@undp.org
GCLN Focal Point Name: Flavio Fuertes
GCLN Focal Point Email: flavio.fuertes@undp.org
Steering Committee/Board elected: Yes
Legal entity: No
MNC Subsidiaries: Yes
Fees: No
Newsletter: Yes

Number of GCLN Participants

- Companies (> 250 employees) 121
- SMEs (10-249 employees) 63
- Micro-Companies (< 10 employees) 33
- Non-Business Participants: 21
- Business Organizations: 6
- CSR Organizations: 0
- Labour Organizations: 12
- Civil Society Organizations: 7
- Academic Institutions: 0
- Government Entities: 17
- Other Stakeholders: 0

GCLN: BOLIVIA

GCLN Status: Established
Date Of Local Network Launch: 2005
Web Page: www.coborse.org
GCLN Representative: Marianela Zeballos V.
Email: mzeballos@coborse.org
GCLN Focal Point Name: Cecilia Campero
GCLN Focal Point Email: cecicampero@gmail.com
Steering Committee/Board elected: Yes
Legal entity? No
MNC Subsidiaries: Yes
Fees: No
Newsletter: No

Number of GCLN Participants

- Companies (> 250 employees) 15
- SMEs (10-249 employees) 8
- Micro-Companies (< 10 employees) 4
- Non-Business Participants: 1
- Business Organizations: 1
- CSR Organizations: 8
- Labour Organizations: 13
- Civil Society Organizations: 4
- Academic Institutions: 1
- Government Entities: 0
- Other Stakeholders: 0

Web page: www.coborse.org
Date of local network launch: 2004
GCLN status: established
GCLN representative: Marianela Zeballos V.
Email: mzeballos@coborse.org
GCLN focal point name: Cecilia Campero
GCLN focal point email: cecicampero@gmail.com
Steering committee/board elected: yes
Legal entity: no
MNC subsidiaries: yes
Fees: no
Newsletter: yes

Number of GCLN participants

- Companies (> 250 employees) 121
- SMEs (10-249 employees) 63
- Micro-Companies (< 10 employees) 33
- Non-Business Participants: 21
- Business Organizations: 6
- CSR Organizations: 0
- Labour Organizations: 12
- Civil Society Organizations: 7
- Academic Institutions: 0
- Government Entities: 17
- Other Stakeholders: 0
**GCLN: BRAZIL**

GCLN Status: Established  
Date Of Local Network Launch:  
Web Page: www.pactoglobal.org.br  
GCLN Representative: Vitor Seravalli  
Email: vitor@seravalli.com.br  
GCLN Focal Point Name: Tabata Villares  
GCLN Focal Point Email: tabata@ethos.org.br  
Steering Committee/Board elected: Yes  
Legal entity: No  
MNC Subsidiaries: Yes  
Fees: No  
Newsletter: No

**Number of GCLN Participants**

- Companies (> 250 employees): 5  
- SMEs (10-249 employees): 30  
- Micro-Companies (< 10 employees): 114  
- Non-Business Participants: 0  
- Business Organizations: 102  
- CSR Organizations: 23  
- Labour Organizations: 21  
- Civil Society Organizations: 3  
- Academic Institutions: 17  
- Government Entities: 0  
- Other Stakeholders: 0

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**GCLN: CANADA**

GCLN Status: Emerging  
Date Of Local Network Launch:  
Web Page:  
GCLN Representative:  
Email:  
GCLN Focal Point Name: Randy Gossen  
GCLN Focal Point Email: Randy_Gossen@nexeninc.com  
Steering Committee/Board elected: No  
Legal entity? No  
MNC Subsidiaries: No  
Fees: No  
Newsletter: No

**Number of GCLN Participants**

- Companies (> 250 employees): 1  
- SMEs (10-249 employees): 8  
- Micro-Companies (< 10 employees): 17  
- Non-Business Participants: 1  
- Business Organizations: 29  
- CSR Organizations: 8  
- Labour Organizations: 8  
- Civil Society Organizations: 1  
- Academic Institutions: 1  
- Government Entities: 0  
- Other Stakeholders: 0

Source: overall participation number in country.
**GCLN: CHILE**

- **GCLN Status:** Established
- **Date Of Local Network Launch:** 2007
- **Web Page:** www.pactoglobal@unab.cl
- **GCLN Representative:** Rolando Kelly
- **Email:** rkelley@unab.cl
- **GCLN Focal Point Name:** Margarita Ducci
- **GCLN Focal Point Email:** mducci@unab.cl
- **Steering Committee/Board elected:** No
- **Legal entity:** No
- **MNC Subsidiaries:** No
- **Fees:** Yes
- **Newsletter:** No

**Number of GCLN Participants**

- Companies (> 250 employees): 37
- SMEs (10-249 employees): 1
- Micro-Companies (< 10 employees): 7
- Non-Business Participants: 1
- Business Organizations: 14
- CSR Organizations: 5
- Labour Organizations: 2
- Civil Society Organizations: 5
- Academic Institutions: 1
- Government Entities: 1
- Other Stakeholders: 1

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**GCLN: COLOMBIA**

- **GCLN Status:** Established
- **Date Of Local Network Launch:** 2004
- **Web Page:**
- **GCLN Representative:** Luis Ernesto Salinas
- **Email:** lesalinas@pactoglobalcolombia.org
- **GCLN Focal Point Name:** Luis Ernesto Salinas
- **GCLN Focal Point Email:** lesalinas@pactoglobalcolombia.org
- **Steering Committee/Board elected:** No
- **Legal entity:** No
- **MNC Subsidiaries:** No
- **Fees:** No
- **Newsletter:** No

**Number of GCLN Participants**

- Companies (> 250 employees): 54
- SMEs (10-249 employees): 27
- Micro-Companies (< 10 employees): 8
- Non-Business Participants: 1
- Business Organizations: 5
- CSR Organizations: 3
- Labour Organizations: 5
- Civil Society Organizations: 1
- Academic Institutions: 1
- Government Entities: 1
- Other Stakeholders: 1

No network data available. Source: overall participation number in country.
### GCLN: COSTA RICA

**GCLN Status:** Emerging  
**Date Of Local Network Launch:**  
**Web Page:**  
**GCLN Representative:**  
**Email:**  
**GCLN Focal Point Name:** Guido Monge  
**GCLN Focal Point Email:** gmonge@ciacr.com  
**Steering Committee/Board elected:** No  
**Legal entity:** No  
**MNC Subsidiaries:** No  
**Fees:** No  
**Newsletter:** No

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### GCLN: DOMINICAN REPUBLIC

**GCLN Status:** Established  
**Date Of Local Network Launch:** 2006  
**Web Page:** www.unglobalcompactdr.org  
**GCLN Representative:** John R. Gagain, Jr.  
**Email:** jgagain@unglobalcompactdr.org  
**GCLN Focal Point Name:** Myriam G. Parra  
**GCLN Focal Point Email:** mparra@copdes.gov.do  
**Steering Committee/Board elected:** No  
**Legal entity:** No  
**MNC Subsidiaries:** Yes  
**Fees:** Yes  
**Newsletter:** Yes

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### Number of GCLN Participants

- **Companies (> 250 employees):** 2
- **SMEs (10-249 employees):** 1
- **Micro-Companies (< 10 employees):** 1
- **Non-Business Participants:** 3
- **Business Organizations:** 3
- **CSR Organizations:** 2
- **Labour Organizations:** 1
- **Civil Society Organizations:** 1
- **Academic Institutions:** 1
- **Government Entities:** 1
- **Other Stakeholders:** 7

Source: overall participation number in country.

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### Number of GCLN Participants

- **Companies (> 250 employees):** 10
- **SMEs (10-249 employees):** 90
- **Micro-Companies (< 10 employees):** 16
- **Non-Business Participants:** 3
- **Business Organizations:** 3
- **CSR Organizations:** 3
- **Labour Organizations:** 2
- **Civil Society Organizations:** 2
- **Academic Institutions:** 2
- **Government Entities:** 2
- **Other Stakeholders:** 10

Source: overall participation number in country.
GCLN: EL SALVADOR

GCLN Status: Emerging
Date Of Local Network Launch:
Web Page:
GCLN Representative:
Email:
GCLN Focal Point Name: Alejandro Pacheco
GCLN Focal Point Email: alejandro.pacheco@undp.org
Steering Committee/Board elected: No
Legal entity: No
MNC Subsidiaries: No
Fees: No
Newsletter: No

GCLN: JAMAICA

GCLN Status: Emerging
Date Of Local Network Launch:
Web Page:
GCLN Representative:
Email:
GCLN Focal Point Name: Carol Narcisse
GCLN Focal Point Email: carol.narcisse@undp.org
Steering Committee/Board elected: No
Legal entity? No
MNC Subsidiaries: No
Fees: No
Newsletter: No
**GCLN: MEXICO**

**GCLN Status:** Established  
**Date Of Local Network Launch:** 2006  
**Web Page:** www.pactomundialmexico.org.mx  
**GCLN Representative:**  
**Email:**  
**GCLN Focal Point Name:** Grisel Campuzano  
**GCLN Focal Point Email:** grisel.campuzano@undp.org.mx  
**Steering Committee/Board elected:** No  
**Legal entity:** No  
**MNC Subsidiaries:** No  
**Fees:** No  
**Newsletter:** No

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**GCLN: PANAMA**

**GCLN Status:** Established  
**Date Of Local Network Launch:** 2002  
**Web Page:** www.redpactoglobalpanama.org  
**GCLN Representative:** Mercedes Eleta de Brenes  
**Email:** baty@stratego.com.pa  
**GCLN Focal Point Name:** Donna Grant  
**GCLN Focal Point Email:** dgrant@redpactoglobalpanama.org  
**Steering Committee/Board elected:** Yes  
**Legal entity?** Yes  
**MNC Subsidiaries:** Yes  
**Fees:** Yes  
**Newsletter:** Yes
**GCLN: PARAGUAY**

**GCLN Status:** Established  
**Date Of Local Network Launch:** 2002  
**Web Page:**  
**GCLN Representative:** Ricardo Carrizosa  
**Email:** rcarrizosa@diesa.com.py, adec@adec.org.py  
**GCLN Focal Point Name:** Rocio Galiano  
**GCLN Focal Point Email:** rocio.galiano@undp.org  
**Steering Committee/Board elected:** No  
**Legal entity:** No  
**MNC Subsidiaries:** No  
**Fees:** No  
**Newsletter:** No
**GCLN: UNITED STATES OF AMERICA**

**GCLN Status:** Established
**Date Of Local Network Launch:** 2007
**Web Page:** http://weatherhead.case.edu/ungc-us/
**GCLN Representative:** Cecily Joseph
**Email:** cecily_joseph@symantec.com
**GCLN Focal Point Name:** Unni Nair
**GCLN Focal Point Email:** unni.nair@case.edu
**Legal entity:** Yes
**MNC Subsidiaries:** Yes
**Fees:** No
**Newsletter:** No

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**Number of GCLN Participants**

- Companies (> 250 employees): 151
- SMEs (10-249 employees): 85
- Micro-Companies (< 10 employees): 33
- Business Organizations: 13
- CSR Organizations: 34
- Labour Organizations: 3
- Civil Society Organizations: 1
- Academic Institutions: 1
- Government Entities: 1
- Other Stakeholders: 1

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**GCLN: URUGUAY**

**GCLN Status:** Emerging
**Date Of Local Network Launch:**
**Web Page:**
**GCLN Representative:**
**Email:**
**GCLN Focal Point Name:** Gustavo Rodriguez Baltar
**GCLN Focal Point Email:** gustavorodriguez@ahs.com.uy
**Legal entity?** No
**MNC Subsidiaries:** No
**Fees:** No
**Newsletter:** No

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**Number of GCLN Participants**

- Companies (> 250 employees): 1
- SMEs (10-249 employees): 2
- Micro-Companies (< 10 employees): 6
- Business Organizations: 1
- CSR Organizations: 1
- Labour Organizations: 1
- Civil Society Organizations: 1
- Academic Institutions: 1
- Government Entities: 1
- Other Stakeholders: 1

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No network data available. Source: overall participation number in country.
GCLN: VENEZUELA

GCLN Status: Emerging
Date Of Local Network Launch: 
Web Page:
GCLN Representative:
Email:
GCLN Focal Point Name: Eduardo Caldera
GCLN Focal Point Email: eduardo.caldera@undp.org
Steering Committee/Board elected: No
Legal entity: No
MNC Subsidiaries: No
Fees: No
Newsletter: No

No network data available.
Source: overall participation number in country.
**REGION NAME:** ASIA / OCEANIA

**GCLN: AUSTRALIA**

**GCLN Status:** Established  
**Date Of Local Network Launch:**  
**Web Page:**  
**GCLN Representative:** Rosemary Sainty  
**Email:** rsain@ethics.org.au  
**GCLN Focal Point Name:** Rosemary Sainty  
**GCLN Focal Point Email:** rsain@ethics.org.au  
**Steering Committee/Board elected:** No  
**Legal entity:** No  
**MNC Subsidiaries:** No  
**Fees:** No  
**Newsletter:** No

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**GCLN: AZERBAIJAN**

**GCLN Status:** Emerging  
**Date Of Local Network Launch:**  
**Web Page:**  
**GCLN Representative:**  
**Email:**  
**GCLN Focal Point Name:** Hasan Huseynov  
**GCLN Focal Point Email:** hhuseynov@globalcompact.az  
**Steering Committee/Board elected:** No  
**Legal entity:** No  
**MNC Subsidiaries:** No  
**Fees:** No  
**Newsletter:** No
**GCLN: BANGLADESH**

**GCLN Status:** Established  
**Date Of Local Network Launch:** 2006  
**Web Page:**  
**GCLN Representative:**  
**Email:**  
**GCLN Focal Point Name:** Lopa Rahman  
**GCLN Focal Point Email:** lopa@bei-bd.org  
**Steering Committee/Board elected:** No  
**Legal entity:** No  
**MNC Subsidiaries:** No  
**Fees:** No  
**Newsletter:** Yes

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**GCLN: CHINA**

**GCLN Status:** Established  
**Date Of Local Network Launch:** 2001  
**Web Page:**  
**GCLN Representative:** Ying Chen  
**Email:** ychen@akingump.com  
**GCLN Focal Point Name:** Yuping Sun  
**GCLN Focal Point Email:** sunyp6@163.com  
**Steering Committee/Board elected:** No  
**Legal entity:** No  
**MNC Subsidiaries:** No  
**Fees:** Yes  
**Newsletter:** No
**GCLN: INDIA**

GCLN Status: Established  
Date Of Local Network Launch: 2001  
Web Page: [www.globalcompactindia.org](http://www.globalcompactindia.org)  
GCLN Representative: Uddesh Kohli  
Email: uddeshkohli@gmail.com  
GCLN Focal Point Name: Pinaki Roy  
GCLN Focal Point Email: gcsoociety@gmail.com  
Steering Committee/Board elected: Yes  
Legal entity: Yes  
MNC Subsidiaries: Yes  
Fees: Yes  
Newsletter: Yes

---

**GCLN: INDONESIA**

GCLN Status: Established  
Date Of Local Network Launch:  
Web Page:  
GCLN Representative: Y.W. Junardy  
Email: junardy@rajawali.com  
GCLN Focal Point Name: Yogi Y. Adjie  
GCLN Focal Point Email: yogi.adjie@gmail.com  
Steering Committee/Board elected: No  
Legal entity? No  
MNC Subsidiaries: No  
Fees: No  
Newsletter: No

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No network data available.  
Source: overall participation number in country.
**GCLN: JAPAN**

**GCLN Status:** Established  
**Date Of Local Network Launch:**  
**Web Page:** www.ungcjn.org/index.html  
**GCLN Representative:** Shigeki Yamamoto  
**Email:** s.yamamoto@ungcjn.org  
**GCLN Focal Point Name:** Hiroko Enomoto  
**GCLN Focal Point Email:** h.enomoto@ungcjn.org  
**Steering Committee/Board elected:** Yes  
**Legal entity:** No  
**MNC Subsidiaries:** Yes  
**Fees:** Yes  
**Newsletter:** No

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**GCLN: KAZAKHSTAN**

**GCLN Status:** Emerging  
**Date Of Local Network Launch:**  
**Web Page:**  
**GCLN Representative:**  
**Email:**  
**GCLN Focal Point Name:** Ainur Baimyrza  
**GCLN Focal Point Email:** ainur.baimyrza@undp.org  
**Steering Committee/Board elected:** No  
**Legal entity?** No  
**MNC Subsidiaries:** No  
**Fees:** No  
**Newsletter:** No

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**Number of GCLN Participants**

- Companies (> 250 employees): 9
- SMEs (10-249 employees): 2
- Micro-Companies (< 10 employees): 1
- Non-Business Participants:
  - CSR Organizations: 6
  - Labour Organizations: 2
  - Civil Society Organizations: 2
  - Academic Institutions: 2
  - Government Entities: 2
  - Other Stakeholders: 2

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No network data available. Source: overall participation number in country.
**GCLN: MALAYSIA**

**GCLN Status:** Established  
**Date Of Local Network Launch:**  
**Web Page:** [www.asiapacificglobalcompact.org/home/events](http://www.asiapacificglobalcompact.org/home/events)  
**GCLN Representative:**  
**Email:**  
**GCLN Focal Point Name:** Lin Lah Tan  
**GCLN Focal Point Email:** linlah@crt.org.my  
**Steering Committee/Board elected:** Yes  
**Legal entity:** Yes  
**MNC Subsidiaries:** Yes  
**Fees:** Yes  
**Newsletter:** No

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**GCLN: MONGOLIA**

**GCLN Status:** Emerging  
**Date Of Local Network Launch:**  
**Web Page:**  
**GCLN Representative:**  
**Email:**  
**GCLN Focal Point Name:** Enkhzul Gundsambuu  
**GCLN Focal Point Email:** enkhzul@mongolchamber.mn  
**Steering Committee/Board elected:** No  
**Legal entity:** No  
**MNC Subsidiaries:** No  
**Fees:** No  
**Newsletter:** No
GCLN: NEPAL

GCLN Status: Emerging
Date Of Local Network Launch:
Web Page:
GCLN Representative:
Email:
GCLN Focal Point Name: Nabina Shrestha
GCLN Focal Point Email: nabina.shrestha@undp.org
Steering Committee/Board elected: No
Legal entity: No
MNC Subsidiaries: No
Fees: No
Newsletter: No

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GCLN: PAKISTAN

GCLN Status: Established
Date Of Local Network Launch: 2003
Web Page: www.globalcompactasiapacific.org/pakistan
GCLN Representative: Ashraf W.Tabani
Email: serisugar@hotmail.com
GCLN Focal Point Name: Fasih-ul-Karim Siddiqui
GCLN Focal Point Email: FK Siddiqui@hinopak.com
Steering Committee/Board elected: Yes
Legal entity? Yes
MNC Subsidiaries: Yes
Fees: Yes
Newsletter: Yes

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Number of GCLN Participants

- Companies (> 250 employees)
- SMEs (10-249 employees)
- Micro-Companies (< 10 employees)
- Non-Business Participants:
  - Business Organizations
  - CSR Organizations
  - Labour Organizations
  - Civil Society Organizations
  - Academic Institutions
  - Government Entities
  - Other Stakeholders

Source: overall participation number in country.
**GCLN: PHILIPPINES**

**GCLN Status:** Emerging  
**Date Of Local Network Launch:**  
**Web Page:**  
**GCLN Representative:**  
**Email:**  
**GCLN Focal Point Name:** Emmanuel Buendia  
**GCLN Focal Point Email:** emmanuel.buendia@undp.org  
**Steering Committee/Board elected:** No  
**Legal entity:** No  
**MNC Subsidiaries:** No  
**Fees:** No  
**Newsletter:** No

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**GCLN: SINGAPORE**

**GCLN Status:** Established  
**Date Of Local Network Launch:** 2005  
**Web Page:** www.csrsingapore.org  
**GCLN Representative:** Thomas Thomas  
**Email:** Thomas@csrsingapore.org  
**GCLN Focal Point Name:** Thomas Thomas  
**GCLN Focal Point Email:** Thomas@csrsingapore.org  
**Steering Committee/Board elected:** Yes  
**Legal entity:** Yes  
**MNC Subsidiaries:** Yes  
**Fees:** Yes  
**Newsletter:** Yes
**GCLN: SOUTH KOREA**

**GCLN Status:** Established  
**Date Of Local Network Launch:** 2007  
**Web Page:** www.unglobalcompact.kr  
**GCLN Representative:** Chul-ki Ju  
**Email:** chulki-ju@hanmail.net  
**GCLN Focal Point Name:** Jun Suk Lee  
**GCLN Focal Point Email:** ungckorea@gmail.com  
**Steering Committee/Board elected:** Yes  
**Legal entity:** Yes  
**MNC Subsidiaries:** Yes  
**Fees:** Yes  
**Newsletter:** Yes

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**GCLN: SRI LANKA**

**GCLN Status:** Established  
**Date Of Local Network Launch:** 2007  
**Web Page:**  
**GCLN Representative:** Ravi Fernando  
**Email:** RaviFdo@masholdings.com  
**GCLN Focal Point Name:** Amanthi Perera  
**GCLN Focal Point Email:** AmanthiP@masholdings.com  
**Steering Committee/Board elected:** No  
**Legal entity?** No  
**MNC Subsidiaries:** Yes  
**Fees:** No  
**Newsletter:** Yes
GCLN: THAILAND

GCLN Status: Emerging
Date Of Local Network Launch: 
Web Page: 
GCLN Representative: 
Email: 
GCLN Focal Point Name: Siriwan Romchatthong
GCLN Focal Point Email: siriwan@ecot.or.th
Steering Committee/Board elected: No
Legal entity: No
MNC Subsidiaries: No
Fees: No
Newsletter: No

GCLN: VIETNAM

GCLN Status: Established
Date Of Local Network Launch: 2007
Web Page: globalcompactasiapacific.org/Vietnam
GCLN Representative: Nguyen Quang Vinh
Email: vinhq@vcci.com.vn
GCLN Focal Point Name: Clelia Daniel
GCLN Focal Point Email: cleliad@vcci.com.vn
Steering Committee/Board elected: No
Legal entity: Yes
MNC Subsidiaries: Yes
Fees: No
Newsletter: No

No network data available. Source: overall participation number in country.
**REGION NAME: EUROPE / CIS**

**GCLN: ALBANIA**

GCLN Status: Established  
Date Of Local Network Launch:  
Web Page:  
GCLN Representative:  
Email:  
GCLN Focal Point Name: Eriola Cela  
GCLN Focal Point Email: eriola.cela@undp.org  
Steering Committee/Board elected: No  
Legal entity: No  
MNC Subsidiaries: No  
Fees: No  
Newsletter: Yes  

![Number of GCLN Participants](image)

**GCLN: ARMENIA**

GCLN Status: Established  
Date Of Local Network Launch:  
Web Page: www.gc.am  
GCLN Representative: Sevak Amalyan  
Email: sevak.amalyan@undp.org  
GCLN Focal Point Name: Arshaluis Vardanyan  
GCLN Focal Point Email: arshaluis.vardanyan@undp.org  
Steering Committee/Board elected: No  
Legal entity: No  
MNC Subsidiaries: Yes  
Fees: No  
Newsletter: No  

![Number of GCLN Participants](image)
**GCLN: AUSTRIA**

- **GCLN Status:** Established
- **Date Of Local Network Launch:** 2006
- **Web Page:** www.unglobalcompact.at
- **GCLN Representative:** Roman Mesicek
- **Email:** r.mesicek@respact.at
- **GCLN Focal Point Name:** Bettina Steinbrugger
- **GCLN Focal Point Email:** b.steinbrugger@respact.at
- **Steering Committee/Board elected:** Yes
- **Legal entity:** No
- **MNC Subsidiaries:** Yes
- **Fees:** No
- **Newsletter:** Yes

**Number of GCLN Participants**

- Companies (> 250 employees): 12
- SMEs (10-249 employees): 7
- Micro-Companies (< 10 employees): 1
- Business Organizations: 1
- CSR Organizations: 1
- Labour Organizations: 1
- Civil Society Organizations: 1
- Academic Institutions: 3
- Government Entities: 3
- Other Stakeholders: 1

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**GCLN: BELARUS**

- **GCLN Status:** Established
- **Date Of Local Network Launch:** 2006
- **Web Page:** http://un.by/ru/undp/gcompact/
- **GCLN Representative:** Alexander Denisov
- **Email:** Alexander.Denisov@chellenic.com
- **GCLN Focal Point Name:** Taisiya Yeletsikh
- **GCLN Focal Point Email:** Taisiya.eletskikh@un.minsk.by
- **Steering Committee/Board elected:** No
- **Legal entity:** No
- **MNC Subsidiaries:** Yes
- **Fees:** No
- **Newsletter:** Yes

**Number of GCLN Participants**

- Companies (> 250 employees): 34
- SMEs (10-249 employees): 14
- Micro-Companies (< 10 employees): 3
- Business Organizations: 2
- CSR Organizations: 1
- Labour Organizations: 1
- Civil Society Organizations: 1
- Academic Institutions: 3
- Government Entities: 3
- Other Stakeholders: 1
**GCLN: BOSNIA AND HERZEGOVINA**

**GCLN Status:** Established  
**Date Of Local Network Launch:**  
**Web Page:** www.globalcompact.org.ba  
**GCLN Representative:**  
**Email:**  
**GCLN Focal Point Name:** Vanja Jankovic  
**GCLN Focal Point Email:** vjankovic@undp.ba  
**Steering Committee/Board elected:** Yes  
**Legal entity:** No  
**MNC Subsidiaries:** Yes  
**Fees:** No  
**Newsletter:** Yes

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**GCLN: BULGARIA**

**GCLN Status:** Established  
**Date Of Local Network Launch:** 2003  
**Web Page:** www.unglobalcompact.bg  
**GCLN Representative:** Vassil Mirtchew  
**Email:** vmirtchev@vmfgroup.com  
**GCLN Focal Point Name:** Elena Panova  
**GCLN Focal Point Email:** elena.panova@undp.org  
**Steering Committee/Board elected:** Yes  
**Legal entity?** No  
**MNC Subsidiaries:** Yes  
**Fees:** No  
**Newsletter:** Yes
**GCLN: CROATIA**

**GCLN Status:** Established  
**Date Of Local Network Launch:** 2007  
**Web Page:** www.drustvena-odgovornost.undp.hr  
**GCLN Representative:** Masa Kovacevic  
**Email:** masa.kovacevic@undp.org  
**GCLN Focal Point Name:** Lana Bozic  
**GCLN Focal Point Email:** lana.bozic@undp.org  
**Steering Committee/Board elected:** No  
**Legal entity:** No  
**MNC Subsidiaries:** Yes  
**Fees:** No  
**Newsletter:** Yes

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**GCLN: CYPRUS**

**GCLN Status:** Established  
**Date Of Local Network Launch:** 2006  
**Web Page:** www.tcungc.org  
**GCLN Representative:** Salih Tunar  
**Email:** eozbayraktar@kibso.org  
**GCLN Focal Point Name:** Erel Cankan  
**GCLN Focal Point Email:** erel.cankan@undp.org  
**Steering Committee/Board elected:** No  
**Legal entity:** Yes  
**MNC Subsidiaries:** No  
**Fees:** No  
**Newsletter:** No

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**Number of GCLN Participants**

- **Companies (> 250 employees):** 34
- **SMEs (10-249 employees):** 4
- **Micro-Companies (< 10 employees):** 13
- **Business Organizations:** 5
- **CSR Organizations:** 4
- **Labour Organizations:** 4
- **Civil Society Organizations:**
- **Academic Institutions:**
- **Government Entities:**
- **Other Stakeholders:**

No network data available.

Source: overall participation number in country.
GCLN: FRANCE

GCLN Status: Established
Date Of Local Network Launch: 2004
Web Page: www.pactemondial.org
GCLN Representative: Konrad Eckenschwiller
Email: eckenschwiller.conrad@wanadoo.fr
GCLN Focal Point Name: Aurélie Dubois
GCLN Focal Point Email: pacte-mondial@idep.net
Steering Committee/Board elected: Yes
Legal entity: Yes
MNC Subsidiaries: Yes
Fees: Yes
Newsletter: Yes

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GCLN: GEORGIA

GCLN Status: Established
Date Of Local Network Launch: 2009
Web Page: www.globalcompact.ge
GCLN Representative:
Email:
GCLN Focal Point Name: Heidi Eterovic
GCLN Focal Point Email: Heidi.eterovic@undp.org
Steering Committee/Board elected: No
Legal entity? No
MNC Subsidiaries: Yes
Fees: No
Newsletter: Yes
GCLN: GERMANY

GCLN Status: Established
Date Of Local Network Launch: 2000
Web Page: www.globalcompact.de
GCLN Representative: Jörg Hartmann
Email: Joerg.Hartmann@gtz.de
GCLN Focal Point Name: Constanze Helmchen
GCLN Focal Point Email: constanze.helmchen@gtz.de
Steering Committee/Board elected: No
Legal entity: Yes
MNC Subsidiaries: Yes
Fees: No
Newsletter: Yes

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GCLN: GREECE

GCLN Status: Established
Date Of Local Network Launch: 2008
Web Page:
GCLN Representative: Nikolaos Analytis
Email: analytisn@titan.gr
GCLN Focal Point Name: Dimitris Papadopoulos
GCLN Focal Point Email: diktio@csrhellas.gr
Steering Committee/Board elected: No
Legal entity? No
MNC Subsidiaries: Yes
Fees: No
Newsletter: No
**GCLN: HUNGARY**

GCLN Status: Established  
Date Of Local Network Launch: 2006  
Web Page:  
GCLN Representative: Krisztina Kiss  
Email: Krisztina.kiss@undp.org; krkiss@kum.hu  
GCLN Focal Point Name: Krisztina Kiss  
GCLN Focal Point Email: Krisztina.kiss@undp.org; krkiss@kum.hu  
Steering Committee/Board elected: No  
Legal entity: No  
MNC Subsidiaries: Yes  
Fees: No  
Newsletter: Yes

**GCLN: ITALY**

GCLN Status: Established  
Date Of Local Network Launch: 2004  
Web Page: www.globalcompactnetwork.org  
GCLN Representative: Marco Frey  
Email: m.frey@sssup.it  
GCLN Focal Point Name: Alessia Sabbatino  
GCLN Focal Point Email: a.sabbatino@fondaca.org  
Steering Committee/Board elected: No  
Legal entity? No  
MNC Subsidiaries: No  
Fees: Yes  
Newsletter: No
GCLN: KOSOVO

GCLN Status: Emerging
Date Of Local Network Launch: 
Web Page:
GCLN Representative: 
Email: 
GCLN Focal Point Name: Lindita Daija
GCLN Focal Point Email: lindita.daija@undp.org
Steering Committee/Board elected: No
Legal entity: No
MNC Subsidiaries: No
Fees: No
Newsletter: No

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GCLN: LATVIA

GCLN Status: Established
Date Of Local Network Launch: 2009
Web Page:
GCLN Representative: Elina Egle
Email: elina@lddk.lv
GCLN Focal Point Name: Agnese Alksne
GCLN Focal Point Email: agnese@lddk.lv
Steering Committee/Board elected: Yes
Legal entity? No
MNC Subsidiaries: Yes
Fees: No
Newsletter: No
**GCLN: LITHUANIA**

**GCLN Status:** Established  
**Date Of Local Network Launch:** 2005  
**Web Page:** www.globalcompact.lt  
**GCLN Representative:**  
**Email:**  
**GCLN Focal Point Name:** Lyra Jakuleviciene (Vysockiene)  
**GCLN Focal Point Email:** lyra.vysockiene@undp.org  
**Steering Committee/Board elected:** No  
**Legal entity:** No  
**MNC Subsidaries:** Yes  
**Fees:** No  
**Newsletter:** Yes

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**GCLN: MACEDONIA**

**GCLN Status:** Established  
**Date Of Local Network Launch:** 2004  
**Web Page:**  
**GCLN Representative:** Goran Lazarevski  
**Email:** goran.lazarevski@ecs.com.mk  
**GCLN Focal Point Name:** Nadezda Dimitrovska  
**GCLN Focal Point Email:** nade@inet.com.mk  
**Steering Committee/Board elected:** No  
**Legal entity? No**  
**MNC Subsidaries:** Yes  
**Fees:** No  
**Newsletter:** No
**GCLN: MOLDOVA**

- **GCLN Status:** Established
- **Date Of Local Network Launch:** 2006
- **Web Page:** www.globalcompact.md
- **GCLN Representative:**
- **Email:**
- **GCLN Focal Point Name:** Aurelia Braguta
- **GCLN Focal Point Email:** aurelia.braguta@undp.org
- **Steering Committee/Board elected:** Yes
- **Legal entity:** No
- **MNC Subsidiaries:** Yes
- **Fees:** No
- **Newsletter:** No

**Number of GCLN Participants**

- Companies (> 250 employees): 17
- SMEs (10-249 employees): 6
- Micro-Companies (< 10 employees): 1

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**GCLN: NETHERLANDS**

- **GCLN Status:** Established
- **Date Of Local Network Launch:** 2006
- **Web Page:** www.gcnetherlands.nl
- **GCLN Representative:** Andre van Heemstra
- **Email:** andre@van-heemstra.nl
- **GCLN Focal Point Name:** Huib Klamer
- **GCLN Focal Point Email:** klamer@vno-ncw.n
- **Steering Committee/Board elected:** No
- **Legal entity:** No
- **MNC Subsidiaries:** Yes
- **Fees:** No
- **Newsletter:** No

**Number of GCLN Participants**

- Companies (> 250 employees): 17
- SMEs (10-249 employees): 3
- Micro-Companies (< 10 employees): 3

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**Number of GCLN Participants**

- Companies (> 250 employees): 17
- SMEs (10-249 employees): 17
- Micro-Companies (< 10 employees): 6
- Business Organizations: 2
- CSR Organizations: 1
- Labour Organizations: 2
- Civil Society Organizations: 1
- Academic Institutions: 6
**GCLN: NORDIC**

GCLN Status: Established  
Date Of Local Network Launch: 2002  
Web Page:  
GCLN Representative: Ole Lund Hansen  
Email: olh@di.dk  
GCLN Focal Point Name: Ole Lund Hansen  
GCLN Focal Point Email: olh@di.dk  
Steering Committee/Board elected: No  
Legal entity: No  
MNC Subsidiaries: No  
Fees: Yes  
Newsletter: No

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**Number of GCLN Participants**

- **Companies (> 250 employees):** 108
- **SMEs (10-249 employees):** 14
- **Micro-Companies (< 10 employees):** 22
- **Business Organizations:** 4
- **CSR Organizations:** 2
- **Labour Organizations:** 5
- **Civil Society Organizations:** 2
- **Academic Institutions:** 3
- **Government Entities:** 1
- **Other Stakeholders:** 1

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**GCLN: POLAND**

GCLN Status: Established  
Date Of Local Network Launch: 2001  
Web Page: www.globalcompact.org.pl  
GCLN Representative: Kamil Wyszkowski  
Email: kamil.wyszkowski@undp.org  
GCLN Focal Point Name: Piotr Krosniak  
GCLN Focal Point Email: piotr.krosniak@undp.org  
Steering Committee/Board elected: No  
Legal entity? No  
MNC Subsidiaries: Yes  
Fees: No  
Newsletter: Yes

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**Number of GCLN Participants**

- **Companies (> 250 employees):** 20
- **SMEs (10-249 employees):** 5
- **Micro-Companies (< 10 employees):** 10
- **Business Organizations:** 1
- **CSR Organizations:** 4
- **Labour Organizations:** 1
- **Civil Society Organizations:** 3
- **Academic Institutions:** 1
- **Government Entities:** 3
- **Other Stakeholders:** 1
GCLN: PORTUGAL

GCLN Status: Emerging
Date Of Local Network Launch: 
Web Page: 
GCLN Representative: 
Email: 
GCLN Focal Point Name: Maria Joao Rodrigues 
GCLN Focal Point Email: etica@apee.pt 
Steering Committee/Board elected: No 
Legal entity: No 
MNC Subsidiaries: No 
Fees: No 
Newsletter: No 

GCLN: RUSSIA

GCLN Status: Established
Date Of Local Network Launch: 2008
Web Page: 
GCLN Representative: Vera Kurochkina 
Email: Vera.Kurochkina@rusal.ru 
GCLN Focal Point Name: Evgeny Levkin 
GCLN Focal Point Email: evgeny.levkin@undp.org 
Steering Committee/Board elected: Yes 
Legal entity? No 
MNC Subsidiaries: Yes 
Fees: No 
Newsletter: Yes 

No network data available. 
Source: overall participation number in country.
**GCLN: SERBIA**

- **GCLN Status:** Established
- **Date Of Local Network Launch:** 2007
- **Web Page:** [http://www.unglobalcompact.rs/](http://www.unglobalcompact.rs/)
- **GCLN Representative:** Andrea Brbaklic
- **Email:** Andrea.Brbaklic@erstebank.rs
- **GCLN Focal Point Name:** Isidora Marinkovic
- **GCLN Focal Point Email:** isidora.marinkovic@nbs.yu
- **Steering Committee/Board elected:** Yes
- **Legal entity:** No
- **MNC Subsidaries:** Yes
- **Fees:** No
- **Newsletter:** Yes

**Number of GCLN Participants**

- Companies (> 250 employees): 8
- SMEs (10-249 employees): 14
- Micro-Companies (< 10 employees): 1
- Business Organizations: 3
- CSR Organizations: 1
- Labour Organizations: 1
- Civil Society Organizations: 1
- Academic Institutions: 1
- Government Entities: 1
- Other Stakeholders: 1

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**GCLN: SLOVAKIA**

- **GCLN Status:** Established
- **Date Of Local Network Launch:**
- **Web Page:**
- **GCLN Representative:**
- **Email:**
- **GCLN Focal Point Name:** Danica Viznerova
- **GCLN Focal Point Email:** danica.viznerova@undp.org
- **Steering Committee/Board elected:** No
- **Legal entity?** No
- **MNC Subsidaries:** No
- **Fees:** No
- **Newsletter:** No

**Number of GCLN Participants**

- Companies (> 250 employees): 6
- SMEs (10-249 employees): 3
- Micro-Companies (< 10 employees): 2
- Business Organizations: 4
- CSR Organizations: 1
- Labour Organizations: 1
- Civil Society Organizations: 1
- Academic Institutions: 1
- Government Entities: 1
- Other Stakeholders: 1
**GCLN: SLOVENIA**

*GCLN Status: Established*
*Date Of Local Network Launch:*
*Web Page:*
*GCLN Representative: Danica Purg*
*Email: danica.purg@iedc.si*
*GCLN Focal Point Name: Nadya Zhexembayeva*
*GCLN Focal Point Email: nadya.zhexembayeva@iedc.si*
*Steering Committee/Board elected: No*
*Legal entity: No*
*MNC Subsidiaries: No*
*Fees: No*
*Newsletter: No*

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**GCLN: SPAIN**

*GCLN Status: Established*
*Date Of Local Network Launch: 2004*
*Web Page: www.pactmundial.org*
*GCLN Representative: Juan de la Mota Gómez-Acebo*
*Email: juandelamota@pactmundial.org*
*GCLN Focal Point Name: Isabel Garro*
*GCLN Focal Point Email: isabelgarro@pactmundial.org*
*Steering Committee/Board elected: Yes*
*Legal entity: Yes*
*MNC Subsidiaries: Yes*
*Fees: Yes*
*Newsletter: Yes*
GCLN: SWITZERLAND

GCLN Status: Established
Date Of Local Network Launch: 2006
Web Page: www.unglobalcompact.ch
GCLN Representative: Thomas Pletscher
Email: thomas.pletscher@icc-switzerland.ch
GCLN Focal Point Name: Nina Haelg
GCLN Focal Point Email: nina.haelg@unglobalcompact.ch
Steering Committee/Board elected: No
Legal entity: No
MNC Subsidiaries: Yes
Fees: No
Newsletter: No

GCLN: TURKEY

GCLN Status: Established
Date Of Local Network Launch: 2002
Web Page:
GCLN Representative: Yilmaz Arguden
Email: yarguden@arge.com
GCLN Focal Point Name: Hansin Dogan
GCLN Focal Point Email: hansin.dogan@undp.org
Steering Committee/Board elected: Yes
Legal entity? No
MNC Subsidiaries: Yes
Fees: No
Newsletter: No
**GCLN: UKRAINE**

- **GCLN Status:** Established
- **Date Of Local Network Launch:** 2006
- **Web Page:** www.globalcompact.org.ua
- **GCLN Representative:** Yuliya Scherbinina
- **Email:** Yuliya.scherbinina@un.org.ua
- **GCLN Focal Point Name:** Anna Danylyuk
- **GCLN Focal Point Email:** anna.danylyuk@un.org.ua
- **Steering Committee/Board elected:** Yes
- **Legal entity:** No
- **MNC Subsidiaries:** Yes
- **Fees:** No
- **Newsletter:** No

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**GCLN: UNITED KINGDOM**

- **GCLN Status:** Established
- **Date Of Local Network Launch:** 2003
- **Web Page:** www.ungc-uk.net
- **GCLN Representative:** Michael Spenley
- **Email:** Michael.Spenley@littlewoods.co.uk
- **GCLN Focal Point Name:** Steve Kenzie
- **GCLN Focal Point Email:** secretariat@ungc-uk.net
- **Steering Committee/Board elected:** No
- **Legal entity?** No
- **MNC Subsidiaries:** Yes
- **Fees:** Yes
- **Newsletter:** Yes
Annex 1: Terms of Reference for the “Global Compact Annual Local Networks Forum”

Background
Since 2003, an annual meeting of Global Compact Local Networks (Local Networks) has been convened to bring Local Network focal points and company representatives together to share experiences, learn from each other and network. This annual meeting has also provided the opportunity to seek the input of Local Networks on key governance issues relating to Local Networks and, more broadly, to the initiative as a whole.

Following the comprehensive governance review of the Global Compact (conducted during 2004-2005) and given the growing importance of Local Networks and their annual meeting, the Secretary-General decided to elevate the status of the meeting and its role in the initiative by making it a formal component of the Global Compact’s multi-centric governance framework. The annual meeting is now termed the Annual Local Networks Forum. The aim of these Terms of Reference is to make clear the Annual Local Networks Forum’s role in the Global Compact’s governance framework, its purpose, functions and procedures. The last section of the Terms of Reference explains the relationship between the Annual Local Networks Forum and the other entities in the governance framework.

Purpose and Functions of the Annual Local Networks Forum
The Annual Local Networks Forum is the primary occasion for Local Networks from around the world to share experiences, review and compare progress, identify best practices, and adopt recommendations intended to enhance the effectiveness of Local Networks in achieving quality improvements. The goal is that over time Local Networks will take more responsibility for their own self-governance and for the agenda and outcomes of the Annual Local Networks Forum.

The purposes of the Global Compact Annual Local Networks Forum are to:

- Recognize and foster learning around best practice Local Network activities;
- Recommend incentives, nominate Local Network champions, and rewards for Local Networks to achieve excellence;
- Identify opportunities for Local Networks to work together and support each other;
- Identify Local Network needs, including for capacity building;
- Develop policies and procedures for Local Networks, including relating to quality assurance, brand management and integrity measures;
- Foster closer relationships between the Global Compact Office and Local Network focal points; between the core UN agencies participating in the Global Compact and Local Network focal points; and among Local Network Focal points.

Participation
The participants at each Annual Local Networks Forum are comprised of:

- Local Network representatives (duly authorized by their respective GCLN);
- Local Network focal points;
- Representatives from the Global Compact Office;
- Representatives from the core UN agencies participating in the Global Compact.

Others - for example, representatives of Global Compact Donor Governments and other invited Governments — may be invited to participate as observers.
As a general rule, each GCLN is encouraged to send one representative and two or more GCLN participants.

To ensure the legitimacy of actions taken at the Annual Local Networks Forum, it is important that Local Network representatives be authorized by their Local Network to represent that Local Network.

**Decision-Making Processes and Methods of Working**

The Annual Local Networks Forum is primarily a learning and information sharing platform and governance entity for GCLNs. As such, the goal is to grow the Annual Local Networks Forum so that the main decision-makers will increasingly be the GCLN representatives themselves with input from the Global Compact Office. However, the Global Compact Office will retain the responsibility for brand management, quality assurance and integrity measures as they relate to the initiative as a whole.

The Annual Local Networks Forum meets once annually. The meeting is organized by the Global Compact Office in collaboration with the Barcelona Centre in Support of the Global Compact and relevant local partners. The program for each ALNF will be prepared based on input gathered from the GCLNs at the Regional Meetings, as well as other channels of communication between the GCLNs and the Global Compact Office.

Although every attempt will be made to achieve consensus around UNGC governance issues, a simple majority vote will be considered sufficient to adopt decisions. Only GCLNs fulfilling minimum requirement as referenced in the “Memorandum of Understanding between the Global Compact Office and a Global Compact Local Network” will be allowed to participate in the voting. Such GCLNs will be assigned one vote each. A quorum of 2/3 of these GCLNs is necessary to conduct the business of the ALNF.

The Global Compact Office will be responsible for drafting the ALNF report each year. A draft version will be made available to all GCLNs for comment before adopting the final report. The meeting report may contain recommendations for the Global Compact Office, including regarding its relationship with GCLNs. In addition, the ALNF may, establish working groups or task groups to work on tasks and present their outputs to the next meeting of the Annual Local Networks Forum.

**Relationship Between the Annual Local Networks Forum and Other Components of the Global Compact Governance Framework**

The Global Compact governance framework is composed of six elements: the Global Compact Board, the triennial Leaders Summit, the Annual Local Networks Forum, Local Networks, the Global Compact Office and the Inter-Agency Team. Each element has a different role and set of functions.

On matters relating to Local Networks and Local Network governance, the Annual Local Networks Forum takes the lead. It can make recommendations to the Global Compact Board and the Global Compact Office on matters related to Local Networks. Decisions that have more than a minimal impact on Local Networks cannot be taken by the Global Compact Board unless input has first been received from Local Networks through the Annual Local Networks Forum. In preparing for the Leaders Summit, input will be sought from Local Networks through the Annual Local Networks Forum.
Annex 2: Memorandum of Understanding Between the Global Compact Office and a Global Compact Local Network

[DATE]

Dear ________,

This letter reconfirms, for the next twelve months, the authorization that has been given to [name of Local Network] to use the name “Global Compact” as part of its own name and the Global Compact Network logo in connection with the network’s activities. The reconfirmation is based on the understanding that the network will continue to engage in activities that are consistent with the purposes and objectives of the Global Compact, namely:

(a) Commit to the principles and practices of the Global Compact. This includes the ten principles themselves, the practice of learning by doing, dialogue, partnership and striving to bring together other stakeholders;
(b) Hold a minimum number of events/activities annually;
(c) Display a willingness to actively support efforts by participants to develop a Communication on Progress;
(d) Proactively manage and protect the integrity of the Global Compact initiative and develop capacity to find solutions to dilemma situations involving participants in the network;
(e) Produce an annual activities report;
(f) Identify a person to liaise with the Global Compact Office on day-to-day issues related to the running of a GCLN, and;
(g) Nominate a person authorised by the GCLN to act on behalf of the Local Network at the Annual Local Networks Forum and in the management of the Network logo.

The Global Compact Office commits to support the activities of the GCLN in the following ways:

(a) Inform the GCLN on key developments and issues related to the overall governance of the Global Compact initiative;
(b) Regularly update the GCLN on upcoming Global Compact events and provide advanced notice to GCLNs of communications to all Global Compact participants;
(c) Communicate relevant contact information for new signatories to the Global Compact from the respective country;
(d) Send regular updates on the COP status of participating companies;
(e) Provide a knowledge-sharing system which will serve as a global repository of Network activities to encourage the sharing of experiences; and
(f) Convene with regular partners as appropriate the Annual Local Networks Forum.

In the unlikely event of a serious abuse by the Local Network of the name and logo, or if otherwise required in the interests of the United Nations, the UN must reserve the authority to withdraw its consent to the use of the name of the Global Compact and of the Global Compact Network logo.

Please note that requests by network participants and others to use the Global Compact’s regular logo or “We support” logo must continue to be addressed to the Global Compact Office.
Please confirm your acceptance of the matters stated in this letter by signing below and returning one copy to me.

Yours sincerely,

Georg Kell
Executive Director
UN Global Compact Office

I accept the matters stated in this letter

Signed: ........................................
(on behalf of the Global Compact Local Network)

Name: ........................................

Contact information for the person from the GCLN appointed to liaise with the Global Compact Office:

Name: ........................................
Address: ........................................
Tel: ..........................................
Email: ........................................
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The Ten Principles of the United Nations Global Compact

HUMAN RIGHTS

Principle 1  Businesses should support and respect the protection of internationally proclaimed human rights; and
Principle 2  make sure that they are not complicit in human rights abuses.

LABOUR

Principle 3  Businesses should uphold the freedom of association and the effective recognition of the right to collective bargaining;
Principle 4  the elimination of all forms of forced and compulsory labour;
Principle 5  the effective abolition of child labour; and
Principle 6  the elimination of discrimination in respect of employment and occupation.

ENVIRONMENT

Principle 7  Businesses are asked to support a precautionary approach to environmental challenges;
Principle 8  undertake initiatives to promote greater environmental responsibility; and
Principle 9  encourage the development and diffusion of environmentally friendly technologies.

ANTI-CORRUPTION

Principle 10  Businesses should work against corruption in all its forms, including extortion and bribery.